

Budget Scrutiny Forward Plan 25/26 Cycle: Rationale

Scrutiny Chairs have been in discussion with officers to ascertain which items are most appropriate for inclusion on the forward plan. These include statutory, pre-decision, large-scale or highly impactful items that fall within the remit of this committee. These items are set out below, alongside the rationale for their inclusion to ensure that the committee has the opportunity to engage directly with the forward plan before agreeing its approval. There should be room available for items of import raised by members of the committee for inclusion in the final version of the forward plan.

Budget Scrutiny Committee: Forward Plan Item and Rationale			
Meeting date: 09 July 2025 Agenda published: 01 July 2025 Report deadline: 24 June 2025			
Items:	Responsible Officer	Rationale and objectives	Comments
Revenue Outturn Report	Ursula Gamble	Update on final year end outturn position for Revenue and Capital Expenditure, HRA and DSG. Assess effect on Council's funds and balances and on agreed budget strategy.	Key areas of interest: Directorate pressures
Update on Funding Reforms	Ursula Gamble	Outline of progress of reforms.	
Forward plan discussion	Scrutiny / Chair	Review and refine the committee's work programme to ensure alignment and shared vision. Improved alignment with the work area timeline.	

Meeting date: 03 September 2025 Agenda published: 26 August 2025 Report deadline: 19 August 2025			
Items:	Responsible Officer	Rationale and objectives	Comments
MTFS 26/27–28/29	Ursula Gamble	To provide an outline of budget setting process for 26/27 and Medium Term Financial Strategy over 3 years to 28/29.	To note the recommendations to Cabinet.
Budget Monitoring Month 3	Ursula Gamble	To update on latest forecast outturn position for revenue and capital expenditure for 25/26. Including latest position for HRA and DSG.	To note report alongside MTFS.

Meeting date: 25 November 2025 Agenda published: 17 November 2025 Report deadline: 10 November 2025			
Items for:	Responsible Officer	Rationale and objectives	Comments
Fees and Charges 26-27	Ursula Gamble	To set out proposed fees and charges for 26/27. Including those set by statute.	To note before progression to Cabinet and Full Council.
Update on MTFS position	Ursula Gamble	To provide an update on the latest position, including any changes from funding reforms.	
Reserves Position	Ursula Gamble	To provide an overview / explainer of reserves position, and difference between reserves.	

Budget Scrutiny

Meeting date: 19 February 2026 Agenda published: 11 February 2026 Report deadline: 04 February 2026			
Items:	Responsible Officer	Rationale and objectives	Comments
Budget and Council Tax Setting 26/27	Rob Manning	To set out the Council's proposed 26/27 budget. Including proposed Council Tax levels to be taken to Full Council.	To review and note the recommendations to Cabinet and Full Council, making any recommendations as required.

Meeting date: 15 April 2026 Agenda published: 07 April 2026 Report deadline: 31 March 2026			
Items:	Responsible Officer	Rationale and objectives	Comments
			Key areas of interest:

TBC:

Council Tax, Business Rates and Debt Collection - TBC	Rob Manning	To provide an overview of the Councils Council Tax and Business Rate collection figures. Including an outline of the debt collection process.	
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- Procurement plan
- Consultancy spend
- Transformation programmes progress

Workshops:

Pre-Feb budget workshop – end of Jan

Children and Families Scrutiny Forward Plan 25/26 Cycle: Rationale

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Children and Families Scrutiny Committee: Forward Plan Item and Rationale			
Meeting date: 01/07/2025 Agenda published: 23/06/2025 Report deadline: 16/06/2025			
Items for: 01/07/2025	Responsible Officer	Rationale and objectives	Comments
SEND Inspection findings and SEND Improvement plan	Mary Jarret	The Committee to explore the recommendations which arose during the SEND inspection and comment on the improvement plan	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	

Meeting date: 10/09/2025 Agenda published: 02/09/2025 Report deadline: 26/08/2025			
Items for: 10/09/2025	Responsible Officer	Rationale and objectives	Comments
Youth Justice Annual Report	Anne-Marie Koroma	• Statutory • Outlining activity and performance against the four strategic priorities and key performance indicators over the past 12 months and identifies key actions for the forthcoming 12 months	
Family Hubs	Sade Alade and Laura Butterworth	• The progress so far of the 4 family hubs in the borough. The funding and plan from central government and the future plan for services	
Forward plan discussion	Scrutiny / Chair	• Review and refine the committee's work programme to ensure alignment and shared vision. • Improved alignment with the work area timeline.	-

Meeting date: 05/11/2025 Agenda published: 28/10/2025 Report deadline: 21/10/2025			
Items for: 05/11/2025	Responsible Officer	Rationale and objectives	Comments
LGSCO – Complaint Review	Mary Jarrett	A reactive report to provide assurances to the Committee.	
SEND Strategy	Mary Jarrett	A pre-decision item which looks at on the draft Waltham Forest Special Educational Needs and Disabilities (SEND) Strategy 2025–2028. The consultation, which ran from June 2025 to July 2025, gathered feedback from a wide range of stakeholders including parents/carers, education professionals, SEND service providers, and residents.	
Local Safeguarding Children Annual Report and Strategic Plan	Zahra Jones	Statutory report which highlights the key areas of focus and improvement over the next year regarding safeguarding children.	

Corporate Parent Board Annual Report	Abigail Adieze	This annual report covers the work of Corporate Parenting Services from April 2023 to March 2024, ensuring the safety and well-being of children in care and young adults with care experience.	
Forward plan discussion	Scrutiny / Chair	• Review and refine the committee's work programme to ensure alignment and shared vision. • Improved alignment with the work area timeline.	-

Meeting date: 20/01/2026 Agenda published: 12/01/2026 Report deadline: 05/01/2026			
Items for: 20/01/2026	Responsible Officer	Rationale and objectives	Comments
Children's Social Care – Annual Complaints Report	TBC	Statutory item which provides an overview of complaints regarding Children's Social Care over the 24/25 period. This report will also focus on the ways the voice of those who are care experienced and/or care leavers are being heard.	
Sufficiency Strategy		Statutory item which looks at the WF Children's Sufficiency Strategy for Children Looked After and Care Leavers.	
LSPC Serious Youth Violence Themed Review	Zahra Jones	An overview of a themed review conducted with Council partners which looks at Serious Youth Violence (notably) knife crime and the reasons the factors contributing to this being prevalent in certain areas.	Postponed from November
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 17/03/2026 Agenda published: 09/03/2026 Report deadline: 02/03/2026			
Items for: 17/03/2026	Responsible Officer	Rationale and objectives [	Comments
IRO Annual Report		An annual report of the Independent Reviewing (IRO) Service for looked after children.	
Virtual school Annual Report		A report which outlines the outcomes in national examinations and assessments of Waltham Forest Children in Care and Care-Experienced young people in Years 11 & 13	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Items suggested during the 2024/25 municipal year – Updates may be provided in the form of a briefing note if requested.

- An item exploring the opportunity gap between those attending mainstream schools and SEND schools.
- An item on apprenticeships, and other opportunities, the Council provides for young people.
- Officers to investigate whether an item can be brought on Child Sexual Exploitation and Child Criminal Exploitation.
- Consider looking at innovative ways to pertain parental consent for vaccinations.
- An update to be provided in 6 months' time (around January 2026) to update the Committee on the progress made on the improvement areas highlighted during the SEND inspection.
- How the 30-hour rollout of subsidised childcare had gone across the borough

Statutory items

- Fostering Annual Report – Private Fostering
- Adoption Annual Report
 - *Jan?*
 - To include suggestion from Cllr Saumarez – Cut in Government funding.

First meeting of 26/27 – Education themed (this is due to data coming in over the summer months)

- Attendance and Attainment – CME and EHE (June)
- Rationalisation of the school estate

Climate Scrutiny Forward Plan 25/26 Cycle: Rationale

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Climate Scrutiny Committee: Forward Plan Item and Rationale			
Meeting date: 24 June 2025 Agenda published: 16 June 2025 Report deadline: 09 June 2025			
Items:	Responsible Officer	Rationale and objectives	Comments
Street Lighting	Declan Lynch	-Update on boroughs street lighting	
Forward plan discussion	Scrutiny / Chair	-Review and refine the committee's work programme to ensure alignment and shared vision. -Improved alignment with the work area timeline.	

Meeting date: 11 September 2025 Agenda published: 03 September 2025 Report deadline: 27 August 2025			
Items:	Responsible Officer	Rationale and objectives	Comments
Performance of FCC contract	Kirsty Waugh	Outline of FCC Environment performance – incl recycling, grounds maintenance and parks. Reporting on implementation of two major services changes.	Including key indicators
Update on Sports Mission and Strategy: 'Getting Waltham Forest Active: a million more days'	Gemma Ryan / Hannah Owen	Update on sports and leisure mission Overview of identified cohorts and intended next steps.	
EV Strategy	Jane Sherry	Overview of outcomes of 2020-2025 EV Charging Point Strategy, and proposed updates to 2025-2030 EV Charging Point Strategy.	Performance of 2020-2025 strategy and key achievements

Meeting date: 12 November 2025 Agenda published: 04 November 2025 Report deadline: 28 October 2025			
Items for:	Responsible Officer	Rationale and objectives	Comments
Air Quality	Julia Morris / Christina Zervou	Outline air quality action plan progress Focus on key areas of pollution	
Retrofitting our Council Homes	Katy Revett / Eoin Quiery	Summary of recent work and next steps Outline the significance in terms of Council operational emissions and improvements in energy performance	Benefits to residents, incoming MEES

Meeting date: 21 January 2026 Agenda published: 13 January 2026 Report deadline: 06 January 2026			
Items for:	Responsible Officer	Rationale and objectives	Comments
Climate engagement with schools OR MARCH	Jane Sherry, Director of Schools & Ciara Hanson	To review what schools are doing to tackle the climate agenda, engagement with schools and Climate within education curriculum	Maybe wider climate engagement included.
Nature Emergency / Biodiversity	Ciara Hanson & Justin Carr	Outline how the Council is responding to biodiversity agendas. Outcomes of the declared nature emergency.	Specific planning policies and the monitoring and impact may be included.
Climate Action Progress	Ciara Hanson	Update on climate action progress from CAP	Council and borough wide progress

Meeting date: 26 March 2026 Agenda published: 18 March 2026 Report deadline: 11 March 2026			
Items:	Responsible Officer	Rationale and objectives	Comments
Climate action – registered providers and housing service	Jane Martin / John Coker & Ciara Hanson	To review Housing’s progress on the climate agenda, and what is being done to tackle emissions / EPC ratings.	To include registered providers

Communities and Public Protection Scrutiny Forward Plan 25/26 Cycle: Rationale

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Communities and Public Protection Scrutiny Committee: Forward Plan Item and Rationale			
Meeting date: 17/06/2025 Agenda published: 09/06/2025 Report deadline: 02/06/2025			
Items for: 17/06/2025	Responsible Officer	Rationale and objectives	Comments
Community Safety Partnership - structure and plan	Ian Billham	• The CSP can be looked at annually. • This report outlines the process undertaken to redesign SafetyNet (Waltham Forest Community Safety Partnership) and the refreshed priorities and overall partnership structure.	
Forward plan discussion	Scrutiny / Chair	• Review and refine the committee's work programme to ensure alignment and shared vision. • Improved alignment with the work area timeline.	-

Meeting date: 17/09/2025 Agenda published: 09/09/2025 Report deadline: 02/09/2025			
Items for: 25/09/2025	Responsible Officer	Rationale and objectives	Comments
Knife Crime Mission	Ian Bilham and Ana Figueira	Introduce and explain the council's mission-based approach to tackling knife crime, particularly among young people, and to: 1. Highlight the urgency of addressing knife crime and its impact on community safety and wellbeing. 2. Set out a new way of working—collaborative, system-wide, and community-led—to respond more effectively to this complex issue.	
Problem-Solving Partnership Meeting (PSPM)	Lisa Jones	To update the Communities and Public Protection Scrutiny Committee on the function, impact, and recent review of the Problem-Solving Partnership Meeting (PSPM)—a multi-agency forum tackling crime, anti-social behaviour (ASB), and public safety issues across Waltham Forest.	
Community Safety Summer Plan and Safer Streets – Brief update	Ian Billham	An information only item ahead of a substantive item being brought to scrutiny at a later date.	

Communities and Public Protection Scrutiny

Case study – Met Police Representative		To talk about the pilots which took place in Leyton and Grove Green which aimed to tackle seasonal ASB (including drug related ASB).	Postponed.
Forward plan discussion	Scrutiny / Chair	• Review and refine the committee’s work programme to ensure alignment and shared vision. • Improved alignment with the work area timeline.	-

Meeting date: 19/11/2025 Agenda published: 11/11/2025 Report deadline: 04/11/2025			
Items for: 19/11/2025	Responsible Officer	Rationale and objectives	Comments
VAWG – Specialist Services	Gilly and Laura Butterworth	A report which provides an overview of the specialist services which the borough provides for those experienced or at risk of VAWG. It will also outline what support will be available following a reduction of these services due to funding.	Reduction in specialist service – what is in place to ensure support is available.
Trading Standards - TBC	David Beach	This report provides an overview of the work undertaken by Waltham Forest’s Trading Standards Service (WFTS), in relation to their involvement in PanLondon community-safety related initiatives. Focusing on the ban of single use vapes.	
Community Safety Summer Plan and Safer Streets – Outcomes	Ana Figueira	To outline the outcomes of the Summer Plan and Safer Streets pilot and lessons learned.	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee’s work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 11/02/2026 Agenda published: 03/02/2026 Report deadline: 27/01/2026			
Items for: 11/02/2026	Responsible Officer	Rationale and objectives	Comments
Citizen's Assembly including Inclusive Reverse Mentoring Scheme	Debbie Porter	- An update on the progress of the scheme since its implementation a year ago. The report will outline lessons learned and the future plan. - Have an inclusive mentor as a witness.	
Martyn's Law	David Beach / Ian Billham	- Coming into effect in 2 years, may be beneficial to bring during 25/26. - The law requires certain publicly accessible premises and events to take measures to improve security and preparedness against terrorist attacks and will be applicable to buildings in the borough.	
Knife Crime	Ana Figueira	An in-depth report of the work being done to reduce knife crime in the borough. Including statistics and plans to reduce serious violence.	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 16/04/2026 Agenda published: 08/04/2026 Report deadline: 01/04/2026			
Items for: 16/04/2026	Responsible Officer	Rationale and objectives	Comments
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-
ASB Item - TBC		- An item which includes the following: - Best practise and lessons learned. - Broad issues, rather than ward specific. Identify what the difference is between the two. - External witnesses – look at best practice nationally – ASB officers, local police, police from other boroughs etc. - Include Safer Streets pilot update.	

TBC

- Community Asset Lease Report – awaiting officer feedback.
- Officers to bring an update on the CSP later in the municipal year (November or February)
- Cross Borough Partnership work - Expert witness to discuss how the Council and its key partners collaborate to improve the lives of residents in the borough.
 - talking about community payback.
 - ASB team
 - Spark 2 life

Health and Adult Social Care Scrutiny Forward Plan 25/26 Cycle: Rationale

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Health and Adult Social Care Scrutiny Committee: Forward Plan Item and Rationale			
Meeting date: 10/07/2025 Agenda published: 02/07/2025 Report deadline: 25/06/2025			
Items for: 10/07/2025	Responsible Officer	Rationale and objectives	Comments
Barts Health – CQC Inspection	Gurjit Mahil	Postponed	
1 Year of the Marmot Response	Marek Zmroczek – Stereberg and Russell Carter	An overview of the progress made since the Marmot Response was introduced and the forward plan.	
Vaccine Update	Joe McDonnell	An overview of vaccine uptake in the borough and areas for improvement.	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee’s work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 25/09/2025 Agenda published: 17/09/2025 Report deadline: 10/09/2025			
Items for: 10/09/2025	Responsible Officer	Rationale and objectives	Comments
MIG pre-decision report	Jenni McCarthy and Marc Gadsby	Pre-decision (Cabinet in October) This report follows a paper presented to the Committee 22 April 25 which outlined proposals for a 12 week public consultation on the reduction and removal of the 25% discretionary uplift applied to the Minimum Income Guarantee (MIG) over a two year period.	
Barts Health – CQC Inspection	Gurjit Mahil	An item outlining the outcome of the CQC inspection and the planned next steps.	
Safeguarding Adults Board	Zahra Jones	To look at the plan for the year and identify areas of interest the Committee may wish to revisit.	Going to Scrutiny Coordinating

Reviewing the current Section 75 agreement with NELFT for the secondment of mental health social workers	Ann McGale	Pre-decision item (Cabinet in November) This is a inter agency agreement with funding implications for the ICB and Council.	
Forward plan discussion	Scrutiny / Chair	• Review and refine the committee's work programme to ensure alignment and shared vision. • Improved alignment with the work area timeline.	

Meeting date: 03/12/2025 Agenda published: 25/11/2025 Report deadline: 18/11/2025			
Items for: 03/12/2025	Responsible Officer	Rationale and objectives [	Comments
Adults Safeguarding Report	Zahra Jones	Statutory report which highlights the key areas of focus and improvement over the next year regarding safeguarding adults.	
Barts CQC Report	Gurjit Mahil	Postponed item —An item outlining the outcome of the CQC inspection and the planned next steps.	
Onsite Inspection – Outcome and Improvement Plan	Marc Gadsby	A report which outlines the outcome of the onsite CQC inspection which took places earlier in the year.	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee’s work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 29/01/2026 Agenda published: 21/01/2026 Report deadline: 14/01/2026			
Items for: 29/01/2026	Responsible Officer	Rationale and objectives	Comments
Review of the Befriending Service – 6 months on.	Marc Gadsby	A review of the befriending service following a change in service provider. Including representatives from Life Line.	Key areas of interest: Impact:
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee’s work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 10/03/2026 Agenda published: 02/03/2026 Report deadline: 23/02/2026			
Items for: 10/03/2026	Responsible Officer	Rationale and objectives	Comments
Brief update / briefing note on vaccine uptake, screening and colposcopy referrals	Laura Stoll	As per action 6 - a brief update to keep the Committee informed of any areas of concern regarding vaccine uptake and health-related referrals. Every 3-6 months	
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

Meeting date: 21/04/2026 Agenda published: 13/04/2026 Report deadline: 06/04/2026			
Items for:	Responsible Officer	Rationale and objectives	Comments
Forward plan discussion	Scrutiny / Chair	- Review and refine the committee's work programme to ensure alignment and shared vision. - Improved alignment with the work area timeline.	-

TBC

- Commissioning Framework Paper
- Dentistry Access
- GP access and triage services
- Hospital discharge - Age UK are invited to provide assurances properties are being checked before a person returns home.
- Women's Health (Public Health and ICB) – What is being done locally and how does WF compare to other NEL boroughs. When a future item is brought on women's health, officers to include an update on colposcopy referrals
- Child Mortality Rates (maybe: January or March meeting) – Laura Stoll
- Tobacco and Vaping Strategy – OHID - postponed from February 2025 (maybe: March or April meeting) – Joe McDonnell
- Integrated neighbourhood model – Sue and Laura - (maybe: March or April meeting)
- Mental Health
- Officers to consider an item on covering the rise in Fetal Alcohol Syndrome and the implications this has on health service providing support to children with Autism.
- Weight Loss Drug Roll out – Jan?

- Commissioning of the 0-19 service – Jan?

Reactive items -

- *If the decision is to close the Markhouse Centre, that future ASC and Health Scrutiny Committee's review the transition to alternative providers.*
- *Service to keep Scrutiny informed (for 12 months) regarding plans for the site if the decision is to close the Markhouse Centre.*

Housing and Inclusive Economy Scrutiny Forward Plan 25/26 Cycle: Rationale

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Housing and Inclusive Economy Scrutiny Committee: Forward Plan Item and Rationale			
Meeting date: 2 July 2025 Agenda published: 24 June 2025 Report deadline: 17 June 2025			
Items for:	Responsible Officer	Rationale and objectives	Comments
Internal analysis of Housing Ombudsman's Severe Maladministration determinations	Jane Martin	Provide analysis of key findings and lessons learned from 3 determinations.	
Social Housing Regulation Update	Jane Martin	Update committee on RSH inspection of council to determine compliance with consumer standards.	Strengths and improvements highlighted.
Housing Compact – annual review	John Coker	Update on progress of Compact since July 2024. Review progress and plans for coming year.	To ensure Compact working effectively for residents.
Forward plan discussion	Scrutiny / Chair	Review and refine the committee's work programme to ensure alignment and shared vision. Improved alignment with the work area timeline.	-

Meeting date: 18 September 2025 Agenda published: 10 September 2025 Report deadline: 03 September 2025			
Items:	Responsible Officer	Rationale and objectives	Comments
Adoption of Local Plan Part 2 and next steps for its implementation	Sarah Parsons	Update on latest Local Plan Part 2 Adoption Outline of next steps for implementation	To include engagement on LP2
Temporary Accommodation Strategy	Lindsay Megson / Dan Gardiner	Outline of new temporary accommodation strategy	

Meeting date: 27 November 2025 Agenda published: 19 November 2025 Report deadline: 12 November 2025			
Items for:	Responsible Officer	Rationale and objectives	Comments
HRA Rents and Service Charges 25/26	Jane Martin / Ann James	Pre-decision item Proposals for HRA and rent setting for 25/26	Includes MTFS and Capital Programme for HRA over next 10 years
Infrastructure Delivery Plan Update and Infrastructure Funding Statement 2024/25	Sarah Parsons / Ian Rae	Pre-decision item Update on IDP and IFS.	
Housing Asset Management Strategy	Jane Martin	Outline of proposed strategy.	
Avenue Road	Craig Egglestone		

Meeting date: 28 January 2026 Agenda published: 20 January 2026 Report deadline: 13 January 2026			
Items for: (meeting date)	Responsible Officer	Rationale and objectives	Comments
Commercial Property Update	Ian Rae	Update on management of commercial properties.	Including Town Centre Framework / Night Time Economy
Planning performance report	Justin Carr	Overview of planning performance, timeliness, appeal decisions and monitoring.	Including Planning Enforcement
Housing Digital Transformation	Jane Martin	Outline of progress of digital transformation in housing service.	
Inclusive Economy TBC	Laura Butterworth	Update on progress of Inclusive Growth and Economy Framework.	Inclusion of specific metrics.

Meeting date: 11 March 2026 Agenda published: 03 March 2026 Report deadline: 24 February 2026			
Items for:	Responsible Officer	Rationale and objectives	Comments
Repairs and Maintenance update	Jane Martin / Mark Crane	Update on performance of repairs and maintenance service delivered through contractors.	Including key performance indicators and other relevant data.
Housing Options and Support Service	Lindsay Megson	Update on service performance.	Including update on 23/24 themed review.
Inclusive Economy TBC	Laura Butterworth	Update on progress of Inclusive Growth and Economy Framework.	Inclusion of specific metrics.

Meeting date: 22 April 2026 Agenda published: 14 April 2026 Report deadline: 07 April 2026			
Items:	Responsible Officer	Rationale and objectives	Comments
Progress against improvement plan	Jane Martin	Update of progress of Housing Improvement plan resulting from regulator judgement	

TBC:

~~Commercial properties — Sep/Nov (members also requested vacant commercial property rights)~~

~~Planning enforcement / performance policy — Sep/Nov~~

~~Community engagement — Sep/Nov~~

~~TSMs/performance — annually~~

~~HRA — Dec~~

~~IDP/IFS — Nov~~

~~Housing Options and Support Service (TR update) — TBC~~

~~Temporary Accommodation Strategy — September~~

~~Housing Digital Transformation — TBC~~

~~Housing Asset Management Strategy — TBC~~

~~Repairs and Maintenance update — TBC~~

Progress against 5 year housing strategy – next July?

~~Progress against improvement plan (from Regulator judgement) — ongoing?~~

Scrutiny Coordinating Committee Forward Plan 25/26 Cycle: Rationale

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Scrutiny Coordinating Committee: Forward Plan Item and Rationale			
Meeting date: 16 July 2025 Agenda published: 08 July 2025 Report deadline: 01 July 2025			
Items	Responsible Officer	Rationale and objectives	Comments
Corporate Impact Scrutiny – Performance	Dan Gardiner and Tom Dowler	Standing report which draws the Committee’s attention to areas of the Corporate Impact Dashboard which the Committee may want to assign to a Scrutiny Committee.	
Workforce and Culture Update (including Staff Survey)	Lee Witham and Jennifer Berger	This report provides an update on the work that is taking place at Waltham Forests to make the Council a great place to work, where staff are equipped and supported to deliver the best possible services for residents. It contains headlines results for the staff survey.	
WF Max	Temitope Ademosu and Emma Appleford-John	This report provides an update on the design and implementation of WF Mac, the Council’s new locality-based prevention model being delivered via public libraries.	
Scrutiny Annual Report	Emily Wood	Review draft Annual Report for scrutiny activity in 24/25 Suggest any amendments before it goes to Full Council.	
Approach to Scrutiny Reviews	Emily Wood	Draft approach to Scrutiny Reviews for the Committee to discuss and approve.	
The Scrutiny Report - Standing items: -Scrutiny Report -Committee Forward Plans -Cabinet Forward Plan	Emily Wood	The Committee to review own workplan and all Scrutiny Committee workplans. The Committee to review the Cabinet forward plan, and request further information where required on action and recommendation responses.	

Meeting date: 24 September 2025 Agenda published: 16 September 2025 Report deadline: 9 September 2025			
Items for:	Responsible Officer	Rationale and objectives	Comments
Early Intervention and Prevention, Building Stronger Communities	Joe McDonnell and Hayley Sims	This report outlines how the Council becomes 'prevention-focused'. Bringing together Council partners, VCSE, and other statutory services to embed early intervention and prevention into the core of everything the Council does.	
Safeguarding Partnerships' Strategic Plans 2025 - 28	Dan Gardiner and Zahra Jones	This report highlights the key areas for improvement regarding safeguarding both adults and children, which have been identified by several external evaluations.	
Corporate Impact Framework	Dan Gardiner and Tom Dowler	Standing report which draws the Committee's attention to areas of the Corporate Impact Dashboard which the Committee may want to assign to a Scrutiny Committee.	
Standing items: -Scrutiny Report -Committee Forward Plans -Cabinet Forward Plan	Rosie Whillock	The Committee to review own workplan and all Scrutiny Committee workplans. The Committee to review the Cabinet forward plan, and request further information where required on action and recommendation responses.	

Meeting date: 09 December 2025 Agenda published: 01 December 2025 Report deadline: 24 November 2025			
Items for: (meeting date)	Responsible Officer	Rationale and objectives	Comments
Corporate Impact Framework	Dan Gardiner	Standing report which draws the Committee's attention to areas of the Corporate Impact Dashboard which the Committee may want to assign to a Scrutiny Committee.	
Peer Challenge update (TBC)		An update on the Corporate Peer Review Action Plan, which was requested by the Committee when the report went to Scrutiny Coordinating in November 2024.	
Data Strategy		TBC	
Standing items: -Scrutiny Report -Committee Forward Plans -Cabinet Forward Plan	Emily Wood	The Committee to review own workplan and all Scrutiny Committee workplans. The Committee to review the Cabinet forward plan, and request further information where required on action and recommendation responses.	

Meeting date: 04 February 2026 Agenda published: 27 January 2026 Report deadline: 20 January 2026			
Items for: (meeting date)	Responsible Officer	Rationale and objectives	Comments
Corporate Impact Framework	Dan Gardiner	Standing report which draws the Committee's attention to areas of the Corporate Impact Dashboard which the Committee may want to assign to a Scrutiny Committee.	
Standing items: -Scrutiny Report -Committee Forward Plans -Cabinet Forward Plan	Emily Wood	The Committee to review own workplan and all Scrutiny Committee workplans. The Committee to review the Cabinet forward plan, and request further information where required on action and recommendation responses.	

Meeting date: 19 March 2026 Agenda published: 11 March 2026 Report deadline: 04 March 2026			
Items for: (meeting date)	Responsible Officer	Rationale and objectives [	Comments
Corporate Impact Framework	Dan Gardiner	Standing report which draws the Committee's attention to areas of the Corporate Impact Dashboard which the Committee may want to assign to a Scrutiny Committee.	
Standing items: -Scrutiny Report -Committee Forward Plans -Cabinet Forward Plan	Emily Wood	The Committee to review own workplan and all Scrutiny Committee workplans. The Committee to review the Cabinet forward plan, and request further information where required on action and recommendation responses.	

Meeting date: 28 April 2026 Agenda published: 20 April 2026 Report deadline: 13 April 2026			
Items for:	Responsible Officer	Rationale and objectives	Comments
Corporate Impact Framework	Dan Gardiner	Standing report which draws the Committee's attention to areas of the Corporate Impact Dashboard which the Committee may want to assign to a Scrutiny Committee.	
Standing items: -Scrutiny Report -Committee Forward Plans -Cabinet Forward Plan	Emily Wood		

Items TBC

- Comms strategy – TBC
- Equalities Objectives refresh / wider equals– Feb/March
- Inclusive Economy – specific cross cutting items?
- Resident Experience and Digital (December or February)
- Communities strategy (February or March)