

Risk Identifier	CR-24
Risk Title	UNSL/Norse Contract Closedown

Risk Description		
There is a risk that the closure of the UNSL/Norse contract may reveal outstanding issues relating to historical service delivery, contractual compliance, and financial reconciliation.		

Risk Owner
Brian Burton

Directorate
Housing

Previous Risk		
Likelihood	Impact	Score
3	3	9

Current Risk		
Likelihood	Impact	Score
3	3	9

Risk direction
Stable

Cabinet Member
Cllr Coote

Key Dates	
Date Registered	24-Apr-25
Last update	24-Apr-25

Background
The council have been in a Joint Venture with Norse Ltd., Uttlesford Norse Services Ltd. (UNSL). It was mutually agreed to end the current contractual arrangement as from 31 March 2025.

Service Area
Property Services

Triggers
The dissolution of the Joint Venture as a working contract and as the Company UNSL.

Risk Type
Threat

Risk Response Category
Reduce

Risk Response	Risk Response Actionee	RAG Status	Progress Update	Next Scheduled Update
A comprehensive end of contract review and audit to identify and quantify an outstanding issues	Brian Burton	Amber	Reviews are currently in progress and legal and financial advice will be sought if necessary to determine appropriate course of action. Any required remediation or claims for recompense will be pursued in line with contractual terms and Council policy	September 2025

Key for RAG status of risk response	
R	Control is not in place or working or progress has slipped
A	Control is not working efficiently and some challenges remain
G	Control is working or predominantly in hand or completed