Committee: Cabinet Date:

Title: Quarter 3 Finance Monitor Thursday, 27
March 2025

Portfolio Councillor Neil Hargreaves,

Holder: Portfolio Holder for Finance and the

Economy

Report Gareth Robinson, Interim Director of

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Key decision:

Yes

Summary

- This report sets out the latest forecast financial performance of the Council including General Fund, Housing Revenue Account (HRA), Capital and Treasury. Forecasts are based upon actual income and expenditure from April to December 2024, together with predictions for the remainder of the financial year.
- 2. Overall, there is a £10k overspend in the General Fund. While service expenditure is overspending by £739k driven largely by Waste Management (£308k), £295k overspend in IT primarily on additional contract spend, additional costs in Resources and Planning on agency. However, between underspending on Transformation by £300k and Investment Properties (£429k) primarily due to an early repayment of a major loan at a discount. More detail is provided in paragraphs 12 through 37.
- 3. The Housing Revenue Account is forecasting a minor underspend of £2k. By end of year, it is anticipated to bring the HRA in on budget. More detail is provided in paragraphs 38 through 49.
- 4. Forecast capital expenditure is now £24.962 million against a budget of £28.111m. This represents a net underspend of £3.149 million. Further details are set out in paragraphs 50 through 61.
- 5. Throughout the period, the Council's treasury management activities have been carried out in accordance with the Treasury Management Strategy approved by Council in February 2024 with one exception. There was a breach in the policy when excess cash was kept in the council bank account overnight due to a payment to the Debt Management Office not being approved in a timely manner.
- 6. Budgets have been re-aligned to reflect bringing the General Fund property work previously delivered by UNSL back in-house, reserve movements and depreciation where appropriate are also included in service budgets.

7. Details of the realignment can be found in the Realignment of General Fund Budgets in Appendix B.

Recommendations

- 8. The Cabinet is recommended to:
 - i. Note the contents of this report.

Financial Implications

9. Financial implications are set out throughout this report.

Background Papers

10. None

Impact

11.

| Communication/Consultation | Corporate Management Team (CMT) and Informal Cabinet Briefing (ICB) |
|------------------------------------|---|
| Community Safety | N/A |
| Equalities | N/A |
| Health and Safety | N/A |
| Human Rights/Legal Implications | N/A |
| Sustainability | N/A |
| Ward-specific impacts | N/A |
| Workforce/Workplace | N/A |

General Fund

| Service Expenditure | Budget £000 | Forecast £000 | Variance £000 |
|---|----------------|------------------|------------------|
| Business Performance & People | 369 | 286 | (83) |
| Chief Executive | 371 | 456 | 85 |
| Corporate Services | 1,591 | 1,522 | (69) |
| Digital Innovation & Commercialisation | 3,051 | 3,346 | 295 |
| Environmental Services & Climate Change | 2,863 | 3,171 | 308 |
| Resources | 3,915 | 4,094 | 179 |
| Housing, Health & Communities | 1,949 | 1,701 | (248) |
| Planning | 1,244 | 1,516 | 272 |
| Net Cost of Services | 15,353 | 16,092 | 739 |
| Transformation | 400 | 100 | (300) |
| Investment Properties | 1,944 | 1,515 | (429) |
| Corporate Items | 884 | 884 | - |
| External Funding | (11,525) | (11,525) | _ |
| Council Tax Income | (7,056) | (7,056) | _ |
| Total | - | 10 | 10 |

^{*}Resources is made up of Finance, Revenues & Benefits and Corporate Management

Business Performance & People (£83k underspend)

12. Car parking income (£109k better than budget). This reflects the outcomes from the parking review and the parking tariffs approved by Cabinet on 20 February 2024. The residual amount is minor variances.

Chief Exec (£85k overspend)

13. Legal services is overspending by £98k due to a permanent structure not being in place. The rest of the differences are minor variances.

Corporate Services (£69k underspend)

14. Vacant posts in Customer Services and Communications have generated a £81k underspend. The rest of the differences are minor variances.

Digital Services & Commercialisation (£295k overspend)

- 15. Overspend in IT of £243k is largely driven by agency cover of £26k and £199k of additional external support costs. In 2025/26, this has led to an increase in the IT budget. Once the Local Government merger partners have been determined, alternative options need to be considered to reduce expenditure.
- 16. There is an overspend of £36k in the Property budgets. As 2024/25 is the first year of the insourcing of Facilities Management activities formerly delivered by UNSL, this is not unexpected. However, the specific budget profile may be

adjusted as the new operating model is embedded in the service and efficiencies are generated. The remaining £15k represent a multitude of minor variances.

Environmental Services & Climate Change (£308k)

- 17. There is a £47k overspend on diesel due to fuel prices being higher than expected.
- 18. There is a £205k overspend expected on vehicle hire and alongside £158K on vehicle parts. Hire costs are linked to temporarily replacing several ageing vehicles and three new vehicles have been ordered as a long term solution. Vehicle parts relates to inflationary increases in part prices and a number of vehicles requiring major body repairs. The capital required for the vehicle replacement programme has been updated for 25/26 and now includes a provisional amount for predictable large scale repairs / refurbs.
- 19. Green waste income is performing well and is currently forecast to be £82k higher than budget.
- 20. Other underspends include staff vacancies of £131k in Street services. Minor variances make up the rest.

Resources (£179k overspend)

- 21. The Housing Benefit Subsidy Gap (the difference between Housing Benefit Income received for housing local residents who are made homeless and the cost of housing) is £104k above budget. This is growing year on year and there is additional budgetary provision in 2025/26 plus contingency against this risk in future years. There is £17k of one off cost in relation to consultancy and software improvements.
- 22. Revenues has £33k of salary costs in relation to additional staff, while a service review is underway.
- 23. There is one £71k additional income due to a better position on the shared pooling arrangements than expected.
- 24. There is £90k of unbudgeted costs in relation to Arlingclose advice on the early repayment of the Phoenix Loan.
- 25. There are £314k of agency costs primarily working on catch up with the historic accounts, for which there was no budget.
- 26. The Pay Award for 2024/25 was £312k less than budgeted. The remaining difference of £5k is made up of many minor variances.

Housing, Health & Communities (£248k underspend)

27. There is £249k underspend in Licencing due to staff vacancies of £166k and £83k higher driver fee income. This offsets with related overspends shown in other service areas.

- 28. A range of minor variances make up the rest of the underspend.
- 29. Ultimately, there is a need to realign budgets, which is why many of the other budgets almost net off to zero.

Planning (£272k overspend)

- 30. There is a £366k overspend in Development Management due to challenges in filling permanent posts. Fees income is also under recovered by £107k although additional income from Section 106 grants offset some of this.
- 31.UDC provide administrative support for a nation-wide conservatory and roof replacement company leading to £144k net additional Building Control income (£357k income and £203k cost). Other minor variances make up the difference.

Transformation (£300k underspend)

32. The council is prudently assuming Blueprint Uttlesford will utilise £100k of the budgetary provision.

Investment Income (£429k underspend)

| Investment Properties | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--|----------------|---------------------|------------------|
| Investment property income (net of management costs) | (11,973) | (11,957) | 16 |
| Borrowing costs | 11,017 | 11,099 | 82 |
| Phoenix loan savings | - | (1,027) | (1,027) |
| Movement to Commercial Reserves | 132 | 632 | 500 |
| Sub-total before MRP | (824) | (1,253) | (429) |
| Minimum revenue provision (MRP) | 2,768 | 2,768 | - |
| Total | 1,944 | 1,515 | (429) |

- 33. The repayment of the Phoenix Loan generated a £1.027m savings in 2024/25. This is because the savings must be spread across 10 years in the General Fund as per local government regulations as opposed to being recognised immediately in its entirety as per International Financial Reporting Standards. The cost of arranging this is currently in Finance.
- 34. The £500k movement to commercial reserve is an estimate based on the prudent assumption that we will not sell Chesterford Research Park and that we will need to refund the Commercial Property reserve for 3 years of interest on a £3.3m loan given out in December 2023. Naturally, if the asset is sold, this cost will be significantly less.
- 35. It is important to note that the council faces a minimum revenue provision cost, which is a local government accounting charge to reflect the underlying need to borrow. Without this charge, the council would expect to record a £1.217m surplus in 2024/25. Including the £2.768m charge, this leads a deficit of

£1.551m. However, as this charge is a non-cash event, the resources are retained by the authority.

Corporate Items

| Corporate Items | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--|----------------|---------------------|------------------|
| Capital financing | 1,957 | 1,957 | - |
| Leisure PFI interest | 319 | 319 | - |
| Corporate pension costs (added years and deficit repair) | 85 | 85 | - |
| Treasury investment income | (446) | (446) | - |
| Movement to/from Reserve | (232) | (232) | - |
| Net recharges to Housing Revenue Account (HRA) | (799) | (799) | - |
| Total | 884 | 884 | - |

36. Overall, costs are expected to come in on budget.

External Funding (Forecast to Budget)

37. There is no change expected to external funding.

Housing Revenue Account (HRA)

| Net Expenditure by Service Area | Budget £'000s | Forecast £'000s | Variance £'000s |
|--|------------------|--------------------|--------------------|
| Service income | | | |
| Dwelling rents | (18,067) | (17,931) | 136 |
| Garage rents | (254) | (236) | 18 |
| Other rents | (32) | (33) | (1) |
| Charges for services & facilities | (1,328) | (1,334) | (6) |
| Subtotal - Service income | (19,681) | (19,534) | 147 |
| Rents, Rates & other property charges | 185 | 230 | 45 |
| Maintenance & repairs service expenditure | | | |
| Common service flats | 488 | 467 | (21) |
| Estate maintenance | 5 | 5 | - |
| Housing sewage | 21 | 23 | 2 |
| Newport Depot | 3 | 3 | _ |
| Property services | 1,041 | 1,645 | 604 |
| Housing repairs (Norse) | 4,218 | 4,098 | (120) |
| Subtotal - Maintenance & repairs service expenditure | 5,776 | 6,241 | 465 |
| Managanant O bangalaganaga aynanditura | | | |
| Management & homelessness expenditure Housing services | 769 | 826 | 57 |
| Sheltered housing services | 430 | 471 | 41 |
| Subtotal - Management & homelessness expenditure | 1,199 | 1,297 | 98 |
| One-off transformation costs | 771 | - | (771) |
| Subtotal - Service expenditure | 7,931 | 7,768 | (163) |
| Other operating income and expenditure | 8,867 | 8,881 | 14 |
| Subtotal - Operating (surplus)/deficit | (2,883) | (2,885) | (2) |
| Capital financing | 2,961 | 2,961 | - |
| Transfers to/(from) earmarked reserves | (78) | (78) | - |
| (Surplus)/deficit | - | (2) | (2) |

Service Income (147k overspend)

- 38. Dwelling Rental income is forecast to be £136k under budget. This driven by delays in getting void properties back into use. This is anticipated to affect 2025/26 until the new contractor is able to turn this situation around. The budget for 2025/26 was adjusted to reflect that void impact.
- 39. The balance is made up of minor variances.

Rents, Rates & other property charges (£45k overspend)

40. The empty property charge is running at £45k above budget due to higher than anticipated void rates.

Maintenance and repairs (£465k overspend)

- 41.£604 overspend in Property Services is actually expenditure on transformation.
- 42. Expenditure via the joint venture (UNSL) is expected to be £120 below budget due to the contract gradually winding down. Minor variances otherwise.

Management and homelessness (£98k overspend)

- 43. There is an overspend in Housing Services of £57k due to agency expenditure in a vacant post and additional costs in tackling housing rent recovery and an external review of service charges.
- 44. Ad hoc repairs and new equipment in sheltered housing has driven a small overspend of £41k. Minor variances make up the difference.

Transformation (£771k underspend)

45. The underspend in this borough reflects that the costs of transformation are within Property services as was expected with the bringing of UNSL back inhouse and the need to ramp up for the new contract and to get the HRA Business Plan sorted.

Other Operating Income and Expenditure (£14k overspend)

46. The overspend reflects the higher cost of agency in the corporate centre.

Capital Financing (Forecast to Budget)

47. No reason to expect any difference at this point in the financial year.

Transfers to/(from) Reserves (Forecast to budget)

48. As above.

49. The capital tables below includes the original budget and associated forecast and variance. However, they also include a column for additions and provisional slippage from 2023/24. The revised variance is therefore the variance adjusted downwards for additions and slippage. It is important to recognise slippage is subject to change.

Capital - General Fund

| | Budget £'000s | Forecast £'000s | Variance £'000s |
|---|------------------|--------------------|--------------------|
| Resources | 129 | 125 | (4) |
| Business Performance & People | 1,105 | 1,005 | (100) |
| Digital Innovation & Commercialisation | 1,015 | 930 | (85) |
| Environmental Services & Climate Change | 1,161 | 1,176 | 15 |
| Housing, Health & Communities | 1,779 | 1,779 | 0 |
| Investments | 13,732 | 14,750 | 1,018 |
| Total | 18,921 | 19,765 | 844 |

Resources

50. The new financial system is spending according to planned budget. The residual £390k is profiled into 2025/26.

Business Performance & People

51. There is an historic budget of £100k in superfast broadband, which accounts for the underspend. Otherwise the budget is either accrued (£393k) or forecast to budget in the current fiscal year (£107k) for a total of £500k spend.

Digital Innovation & Commercialisation

52. Delays on structural works on Guildhall (£50k) and day centres (£30k) drive the expected underspend in the area.

Environmental Services & Climate Change

53. Kitchen caddies' unexpected popularity led to a minor overspend of £15k.

Housing Health & Communities

54. Council obtained extra LAHF Grant, for which it applied (£1.018m). This will deliver 5 extra affordable homes for residents in need. This is one of the inyear additions to the capital programme. Otherwise expected spend to budget.

Investments

55. Aspire CRP has requested £9m in addition to £5.75m, due to construction being delivered faster than expected. This has led to a £1.018m overspend.

Capital – Housing Revenue Account

| | Budget | Forecast | Variance |
|------------------|--------|----------|----------|
| | £'000s | £'000s | £'000s |
| Existing Stock | | | |
| Maintenance | 5,330 | 4,709 | (621) |
| New builds | 1,410 | 306 | (1,104) |
| Unidentified New | | | |
| Builds and | | | |
| Redevelopment | 2,400 | 132 | (2,268) |
| Cash incentive | | | |
| scheme grants | 50 | 50 | 0 |
| Total | 9,190 | 5,197 | (3,993) |

Existing Stock Maintenance

56. End of Joint Venture (UNSL) contract means an expected tailing off of expenditure to ensure no ongoing commitment in future years.

New Builds

- 57. Takeley expected to be delayed (£1.08m). Planning application pending.
- 58. Garden sites and Woodlands are in the final stages of completion. Between them there is a net underspend of £24k.

Unidentified New Builds and Redevelopment

- 59. No schemes have been devised and therefore no expenditure in 2024/25 leading to £2.35m underspend. This budget will be removed from the active capital programme and moved to the pipeline till appropriate business cases come forward.
- 60. There are final unbudgeted retention payments on Walden place leading to an overspend of £132k.

Cash Incentive Scheme Grants (forecast to budget)

61. Currently forecast to budget as it is quarter 1. Budget will be moved to revenue going forward.

Treasury Management

- 62. Treasury management activities have been carried out throughout the period in accordance with the Treasury Management Strategy approved by Council in February 2024, without any breaches in the first quarter of 2024/25.
- 63. For the period from April to December 2024, the Council's weighted average cost of borrowing was 4.32%, whilst the weighted average return on treasury investments was 4.59%. The return on investments is higher than the cost of borrowing as investments tend to be placed for a shorter period (less than one year and sometimes as short as overnight), whereas a significant proportion of the Council's borrowing has been fixed for the longer term. This means that recent increases in interest rates have been reflected relatively quickly within the investment portfolio, whereas the Council continues to benefit from lower interest rates on its borrowing where this was secured in earlier years. Nevertheless, the Council's borrowing far exceeds the balances invested, and the Council remains exposed to interest rate risk on refinancing.

Treasury Forecast as at Quarter 1

| | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------------------|----------------|---------------------|------------------|
| Investments | | | |
| | | | |
| Local Authorities (inc. HRA share) | (334) | (243) | 91 |
| MMFs | (100) | (236) | (136) |
| FIBCA | (12) | (13) | (1) |
| Aspire | (2,416) | (2,415) | 1 |
| Sub-total Investments | (2,862) | (2,907) | (45) |
| Borrowing | | | |
| Local Authorities | 6,755 | 5,833 | (922) |
| PWLB | 3,346 | 4,934 | 1,588 |
| Phoenix | | 332 | (674) |
| | 1,006 | | |
| Sub-total Borrowing | 11,107 | 11,099 | (8) |
| | | | |
| Net | 8,245 | 8,192 | (53) |

64. The council repaid its £35.471m loan with £25.192m (£10.279m discount). As per local government General Fund regulations, this discount is spread over 10 years. The current annuity loan is at 2.86% and the replacement loans averaged 4.925% for an average of 5 years. Therefore, in short term, the annual interest cost will be higher till it can be refinanced when interest rates are lower. There was a one off fee cost of £97k for arranging the discount.

However, the gross savings for 2024/25 is approximately £930k due to the discount before taking account of any new borrowing.

Prudential Indicators

| Prudential Indicators | Budget | Forecast | Variance |
|--|---------|----------|----------|
| | £'000s | £'000s | £'000s |
| | | | |
| Estimate of Capital Expenditure (CAPEX) | | | |
| General Fund | 4,906 | 5,015 | 109 |
| Commercial Investments | 13,732 | 14,750 | 1,018 |
| Housing Revenue Account | 9,190 | 5,197 | (3,993) |
| Total Estimate of CAPEX | 27,828 | 24,962 | (2,866) |
| Estimate of Capital Financing Requirement at 31 March* | | | |
| General Fund | 18,400 | 17,888 | (512) |
| Commercial Investments | 253,100 | 260,959 | 7,859 |
| Housing Revenue Account | 80,900 | 79,269 | (1,631) |
| Total - Estimate of CFR at 31 March | 352,400 | 358,117 | 5,717 |
| Gross Debt at 31 March | 320,100 | 308,100 | (12,000) |
| Authorised Limit | 1 | | |
| Authorised Limit for borrowing | 415 | 415 | 0 |
| Authorised Limit for other long-term liabilities | 10 | 10 | 0 |
| Total - Authorised limit for external debt | 425 | 425 | 0 |
| Operational boundary | | | |
| Operational boundary for borrowing | 395 | 395 | 0 |
| Operational boundary for other long-term | 10 | 10 | 0 |
| Total - Operational boundary for external debt | 405 | 405 | 0 |
| Proportion of financing costs to net revenue | | | |
| stream | 82% | 78% | -4% |
| Proportion of net income from commercial investments to net revenue stream | 64% | 68% | 4% |

^{*} The draft accounts for 2023/24 are available for review on the council website.
** Includes Private Finance Initiative (PFI) and lease liabilities

Risk Analysis

65.

| Risk | Likelihood | Impact | Mitigating actions |
|---|--|---|--|
| Actual outturn will vary from forecast, requiring adjustments to budget and/or service delivery | 2 – as the current forecasts have been prepared towards the end of the year, the likelihood of significant variances at outturn should be reduced | 2 – budget will continue to be closely monitored and prompt action taken if necessary to control and report variances | Continued regular analysis of the financial position |

- 1 = Little or no risk or impact
 2 = Some risk or impact action may be necessary.
 3 = Significant risk or impact action required
 4 = Near certainty of risk occurring, catastrophic effect or failure of project.

Appendix A: Service Breakdown – General Fund

| Business Performance & People | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---|----------------|------------------------|------------------|
| Human Resources | | | |
| | 335 | 309 | (26) |
| Car Parks | | | |
| | (852) | (960) | (108) |
| Economic Dev | | | 15 |
| | 133 | 148 | |
| Private Finance Initiative | | | |
| | 382 | 418 | 36 |
| Contract, Performance & Risk Management | | | |
| _ | 197 | 197 | - |
| Internal Audit | | | |
| | 174 | 174 | - |
| Total | | | |
| | 369 | 286 | (83) |

| Human Resources | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 335 | 309 | (26) |
| Gross Income | | | |
| | - | - | - |
| Net Expenditure | | | |
| | 335 | 309 | (26) |

| Car Parks | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | 8 |
| | 541 | 549 | |
| Gross Income | | | |
| | (1,393) | (1,509) | (116) |
| Net Expenditure | | | |
| | (852) | (960) | (108) |

| Economic Development | Budget £000 | Q3 Forecast £000 | Variance £000 |
|----------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 871 | 886 | 15 |
| Gross Income | | | - |
| | (738) | (738) | |
| Net Expenditure | | | |
| | 133 | 148 | 15 |

| Private Finance Initiative | Budget £000 | Q3 Forecast £000 | Variance £000 |
|----------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 932 | 1,175 | 243 |
| Gross Income | | | |
| | (550) | (757) | (207) |
| Net Expenditure | | | |
| | 382 | 418 | 36 |

| Contract, Performance & Risk Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 197 | 197 | - |
| Gross Income | | | |
| | - | ı | - |
| Net Expenditure | | | |
| | 197 | 197 | - |

| Internal Audit | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 174 | 174 | - |
| Gross Income | | | |
| | - | - | - |
| Net Expenditure | | | |
| | 174 | 174 | - |

| Chief Executive | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Land Charges | | | _ |
| | 13) | (6) | 7 |
| Conducting Elections | | | |
| | - | (2) | (2) |
| Electoral Registration | | | |
| | 191 | 173 | 18) |
| Legal Services | | | |
| | 193 | 291 | 98 |
| Total | | | |
| | 371 | 456 | 85 |

| Land Charges | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 177 | 178 | 1 |
| Gross Income | | | |
| | 190) | 184) | 6 |
| Net Expenditure | | | |
| | 13) | (6) | 7 |

| Conducting Elections | Budget | Q3 | Variance |
|----------------------|--------|----------|----------|
| | £000 | Forecast | £000 |

| | | £000 | |
|-------------------|------|------|-----|
| Gross Expenditure | | | |
| | 428 | 406 | 22) |
| Gross Income | | | |
| | 428) | 408) | 20 |
| Net Expenditure | | | |
| | - | (2) | (2) |

| Electoral Registration | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 193 | 193 | - |
| Gross Income | | | |
| | (2) | (20) | (18) |
| Net Expenditure | | | |
| | 191 | 173 | (18) |

| Legal Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 243 | 341 | 98 |
| Gross Income | | | |
| | (50) | (50) | - |
| Net Expenditure | | | |
| | 193 | 291 | 98 |

| Corporate Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------------------|----------------|---------------------|------------------|
| Saffron Walden Museum | 272 | 285 | 13 |
| Customer Services Centre | 485 | 433 | (52) |
| Community Information Centres | 11 | 11 | - |
| Committee Administration | 180 | 179 | (1) |
| Democratic Representation | 371 | 371 | - |
| Communications | 272 | 243 | 29) |
| Total | 1,591 | 1,522 | (69) |

| Saffron Walden Museum | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-----------------------|----------------|---------------------|------------------|
| Gross Expenditure | 305 | 318 | 13 |
| Gross Income | | (33) | - |
| | (33) | | |
| Net Expenditure | 272 | 285 | 13 |

| Customer Services Centre | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------------|----------------|---------------------|------------------|
| Gross Expenditure | 485 | 433 | (52) |
| Gross Income | 1 | • | - |
| Net Expenditure | 485 | 433 | (52) |

| Community Information Centres | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------------------|----------------|---------------------|------------------|
| Gross Expenditure | 22 | 21 | (1) |
| Gross Income | | (10) | 1 |
| | (11) | | |
| Net Expenditure | 11 | 11 | - |

| Committee Administration | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------------|----------------|------------------------|------------------|
| Gross Expenditure | 100 | 179 | (1) |
| Gross Income | 180 | 179 | (1) |
| | - | - | - |
| Net Expenditure | 180 | 179 | (1) |

| Democratic Representation | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 371 | 371 | - |
| Gross Income | - | 1 | 1 |
| Net Expenditure | 371 | 371 | 1 |

| Communications | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 280 | 251 | (29) |
| Gross Income | | | |
| | (8) | (8) | - |
| Net Expenditure | 070 | 242 | (20) |
| | 272 | 243 | (29) |

| Digital Innovation & Commercialisation | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--|----------------|------------------------|------------------|
| Asset Management | (16) | (12) | 2 |
| O-mtral Camina | (16) | (13) | 3 |
| Central Services | 457 | 468 | 11 |
| Information Technology | | | |
| | 1,479 | 1,723 | 244 |
| Information Governance | | | |
| | 109 | 110 | 1 |
| Offices | | | |
| | 1,035 | 1,071 | 36 |
| Local Amenities | | | |
| | (13) | (13) | - |

| Total | | | |
|-------|-------|-------|-----|
| | 3,051 | 3,346 | 295 |

| Asset Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | (16) | (13) | 3 |
| Gross Income | | | - |
| Net Expenditure | | | |
| Not Experience | (16) | (13) | 3 |

| Central Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 495 | 509 | 14 |
| Gross Income | | | |
| | (38) | (41) | (3) |
| Net Expenditure | | | |
| | 457 | 468 | 11 |

| Information Technology | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Gross Expenditure | 1,480 | 1,724 | 244 |
| Gross Income | (1) | (1) | - |
| Net Expenditure | 1,479 | 1,723 | 244 |

| Information Governance | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 109 | 110 | 1 |
| Gross Income | _ | | 1 |
| Net Expenditure | 109 | 110 | 1 |

| Offices | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| · | 1,633 | 1,715 | 82 |
| Gross Income | | | |
| | (598) | (644) | (46) |
| Net Expenditure | | | |
| | 1,035 | 1,071 | 36 |

| Local Amenities | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 8 | 8 | - |
| Gross Income | | | |
| | (21) | (21) | - |

| Net Expenditure | | | |
|-----------------|------|------|---|
| | (13) | (13) | - |

| Environmental Services & Climate Change | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---|----------------|------------------------|------------------|
| Grounds Maintenance | | | |
| | 442 | 454 | 12 |
| Depots | | | |
| | 29 | 49 | 20 |
| Climate Change | | 68 | 1 |
| | 67 | | |
| Street Cleansing | | | |
| _ | 504 | 507 | 3 |
| Vehicle Management | | | |
| | 562 | 741 | 179 |
| Waste Management | | | |
| | 929 | 1,153 | 224 |
| Street Services | | | |
| | 330 | 199 | (131) |
| Total | | | |
| | 2,863 | 3,171 | 308 |

| Grounds Maintenance | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 453 | 480 | 27 |
| Gross Income | | | |
| | (11) | (26) | (15) |
| Net Expenditure | | | |
| | 442 | 454 | 12 |

| Depots | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| · | 100 | 150 | 50 |
| Gross Income | | | |
| | (71) | (101) | (30) |
| Net Expenditure | 29 | 49 | 20 |

| Climate Change | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 455 | 286 | (169) |
| Gross Income | | | 170 |
| | (388) | (218) | |
| Net Expenditure | | 68 | 1 |
| | 67 | | |

| Street Cleansing | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 573 | 555 | (18) |
| Gross Income | | | |
| | (69) | (48) | 21 |
| Net Expenditure | | | |
| | 504 | 507 | 3 |

| Vehicle Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 599 | 775 | 176 |
| Gross Income | | | |
| | (37) | (34) | 3 |
| Net Expenditure | | | |
| | 562 | 741 | 179 |

| Waste Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 4,120 | 4,431 | 311 |
| Gross Income | | | |
| | (3,191) | (3,278) | (87) |
| Net Expenditure | | | |
| | 929 | 1,153 | 224 |

| Street Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 330 | 199 | (131) |
| Gross Income | | | |
| | - | ı | - |
| Net Expenditure | 000 | 400 | (404) |
| | 330 | 199 | (131) |

| Resources | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------------|----------------|------------------------|------------------|
| Benefits Administration | 411 | 432 | 21 |

| Housing Benefits | | | |
|-------------------------------|-------|-------|-------|
| | 213 | 316 | 103 |
| Council Tax Collection | | | |
| | (100) | (100) | - |
| Non Domestic Rates Collection | | | |
| | (152) | (158) | (6) |
| Revenues Administration | | | |
| | 573 | 606 | 33 |
| Council Tax Support | | | |
| | (167) | (238) | (71) |
| Financial Services | | | 415 |
| | 1,305 | 1,720 | |
| Corporate Management | | | |
| | 1,832 | 1,516 | (316) |
| Total | | | |
| | 3,915 | 4,094 | 179 |

| Benefits Administration | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 558 | 602 | 44 |
| Gross Income | | | |
| | (147) | (170) | (23) |
| Net Expenditure | | | |
| | 411 | 432 | 21 |

| Housing Benefits | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 11,751 | 11,983 | 233 |
| Gross Income | | | |
| | (11,538) | (11,667) | (129) |
| Net Expenditure | | | |
| | 213 | 316 | 103 |

| Council Tax Collection | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | - | 15 | 15 |
| Gross Income | | | |
| | (100) | (115) | (15) |
| Net Expenditure | | | |
| | (100) | (100) | - |

| Non-Domestic Rates Collection | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | - | - | - |
| Gross Income | () | (> | (5) |
| | (152) | (158) | (6) |
| Net Expenditure | | | |
| | (152) | (158) | (6) |

| Revenues Administration | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 756 | 794 | 38 |
| Gross Income | | | |
| | (183) | (188) | (5) |
| Net Expenditure | | | |
| | 573 | 606 | 33 |

| Council Tax Support | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 172 | 147 | (25) |
| Gross Income | | | |
| | (339) | (385) | (46) |
| Net Expenditure | | | |
| | (167) | (238) | (71) |

| Financial Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 1,307 | 1,722 | 415 |
| Gross Income | | | |
| | (2) | (2) | - |

| Net Expenditure | | | |
|-----------------|-------|-------|-----|
| | 1,305 | 1,720 | 415 |

| Corporate Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|----------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 1,860 | 1,568 | (292) |
| Gross Income | | | |
| | (28) | (52) | (24) |
| Net Expenditure | | | |
| | 1,832 | 1,516 | (316) |

| Housing, Health & Communities | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-----------------------------------|----------------|------------------------|------------------|
| Community Hubs | 95 | 26 | (69) |
| Emergency Planning | 34 | 37 | 3 |
| Grants & Contributions | 199 | 293 | 94 |
| Health Improvement | 156 | 156 | - |
| Ward Member Grants | 78 | 78 | - |
| Community Safety | 396 | 330 | (66) |
| Animal Welfare | - | 12 | 12 |
| Environmental Protection | 527 | 571 | 44 |
| Imported Food | (191) | (203) | (12) |
| Licensing | 94 | (155) | (249) |
| Environmental Health - Commercial | 441 | 482 | 41 |
| Homelessness | 45 | - | (45) |
| Housing Strategy | 75 | 74 | (1) |
| Housing Improvement Grants | - | - | - |
| Total | 1,949 | 1,701 | (248) |

| Community Hubs | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | 26 | |
| | 150 | | (124) |
| Gross Income | | 1 | 55 |
| | (55) | | |
| Net Expenditure | 95 | 26 | (69) |

| Emergency Planning | Budget | Q3 | Variance |
|--------------------|--------|----------|----------|
| | £000 | Forecast | £000 |
| | | £000 | |

| Gross Expenditure | | | |
|-------------------|----|----|---|
| | 34 | 37 | 3 |
| Gross Income | | | |
| | - | - | - |
| Net Expenditure | | | |
| | 34 | 37 | 3 |

| Grants & Contributions | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 283 | 521 | 238 |
| Gross Income | | | |
| | (84) | (228) | (144) |
| Net Expenditure | | | |
| | 199 | 293 | 94 |

| Health Improvement | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 220 | 233 | 13 |
| Gross Income | | | |
| | (64) | (77) | (13) |
| Net Expenditure | | | |
| | 156 | 156 | - |

| Ward Member Grants | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------|----------------|------------------------|------------------|
| Gross Expenditure | 78 | 78 | |
| Gross Income | - | 1 | 1 |
| Net Expenditure | 78 | 78 | |

| Community Safety | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 407 | 469 | 62 |
| Gross Income | | | |
| | (11) | (139) | (128) |
| Net Expenditure | | | |
| | 396 | 330 | (66) |

| Animal Welfare | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 7 | 16 | 9 |
| Gross Income | | | |
| | (7) | (4) | 3 |
| Net Expenditure | | 12 | 12 |

| Environmental Protection | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 585 | 630 | 45 |
| Gross Income | | | |
| | (58) | (59) | (1) |

| Net Expenditure | | | |
|-----------------|-----|-----|----|
| | 527 | 571 | 44 |

| Imported Food | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 125 | 160 | 35 |
| Gross Income | | | |
| | (316) | (363) | (47) |
| Net Expenditure | | | |
| | (191) | (203) | (12) |

| Licensing | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | 790 | 624 | (166) |
| Gross Income | | - | , |
| Net Expenditure | (696) | (779) | (83) |
| Net Experience | 94 | (155) | (249) |

| Environmental Health - Commercial | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-----------------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 517 | 576 | 59 |
| Gross Income | | | |
| | (76) | (94) | (18) |
| Net Expenditure | | | |
| | 441 | 482 | 41 |

| Homelessness | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 613 | 929 | 316 |
| Gross Income | | | |
| | (568) | (929) | (361) |
| Net Expenditure | | - | |
| | 45 | | (45) |

| Housing Strategy | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 77 | 76 | (1) |
| Gross Income | | | |
| | (2) | (2) | - |
| Net Expenditure | | | |
| | 75 | 74 | (1) |

| Housing Improvement Grants | Budget £000 | Q3 Forecast £000 | Variance £000 |
|----------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | - | - | - |
| Gross Income | | | |
| | - | - | - |

| Net Expenditure | | | |
|-----------------|---|---|---|
| | - | - | - |

| Planning | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Building Control | | | |
| | 250 | 106 | (144) |
| Development Management | | | |
| | (211) | 155 | 366 |
| Planning Management | | | |
| | 322 | 342 | 20 |
| Planning Policy | | | |
| | 613 | 607 | (6) |
| Planning Specialists | | | |
| | 270 | 306 | 36 |
| Total | | | |
| | 1,244 | 1,516 | 272 |

| Building Control | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 703 | 895 | 192 |
| Gross Income | | | |
| | (453) | (789) | (336) |
| Net Expenditure | | | |
| | 250 | 106 | (144) |

| Development Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|------------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 1,476 | 1,783 | 307 |
| Gross Income | | | |
| | (1,687) | (1,628) | 59 |
| Net Expenditure | | | |
| | (211) | 155 | 366 |

| Planning Management | Budget £000 | Q3 Forecast £000 | Variance £000 |
|---------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 382 | 402 | 20 |
| Gross Income | (60) | (60) | |
| | (60) | (60) | - |
| Net Expenditure | | | |
| | 322 | 342 | 20 |

| Planning Policy | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 1,370 | 1,364 | (6) |
| Gross Income | | | |
| | (757) | (757) | - |
| Net Expenditure | | | |
| | 613 | 607 | (6) |

| Planning Specialists | Budget £000 | Q3 Forecast £000 | Variance £000 |
|----------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 295 | 372 | 77 |
| Gross Income | | | |
| | (25) | (66) | (41) |
| Net Expenditure | | | |
| | 270 | 306 | 36 |

Appendix B: Realignment of General Fund Budgets

| Service Expenditure | Original Budget | Old recharges | New recharges | Reserves | Depreciation | REFCUS | Pay Award | Realigned Budget |
|---|--------------------|---------------|---------------|----------|--------------|---------|--------------|---------------------|
| Business Performance & People | 1,628 | 539 | (87) | (284) | (590) | (826) | (11) | 369 |
| Chief Executive | 320 | 136 | (77) | - | (1) | - | (7) | 371 |
| Corporate Services | 1,862 | (69) | (147) | 1 | (32) | - | (24) | 1,591 |
| Digital Innovation & Commercialisation | 364 | 4,128 | (767) | - | (655) | - | (19) | 3,051 |
| Environmental Services & Climate Change | 5,264 | (989) | - | (388) | (949) | - | (75) | 2,863 |
| Resources | 4,418 | (150) | (442) | (135) | - | - | 224 | 3,915 |
| Housing, Health & Communities | 3,260 | (684) | 173 | (233) | (85) | (439) | (43) | 1,949 |
| Planning | 3,202 | (1,288) | 137 | (762) | - | - | (45) | 1,244 |
| Net Cost of Services | 20,318 | 1,623 | (1,210) | (1,801) | (2,312) | (1,265) | - | 15,353 |
| Transformation | 400 | - | - | - | - | - | - | 400 |
| Investment Properties | 1,880 | (68) | - | 132 | - | - | - | 1,944 |
| Corporate Items | (4,017) | 454 | (799) | 1,669 | 2,312 | 1,265 | - | 884 |
| External Funding | (11,525) | - | - | - | - | - | - | (11,525) |
| Council Tax Income | (7,056) | - | - | - | - | - | - | (7,056) |
| Total | - | 2,009 | (2,009) | - | - | - | - | - |

Appendix C: Service Breakdown – Housing Revenue Account

| Estate Maintenance | Budget £000 | Q3 Forecast £000 | Variance £000 |
|--------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 268 | 268 | - |
| Gross Income | | | |
| | - | - | - |
| Net Expenditure | | | |
| | 268 | 268 | - |

| Housing Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 974 | 1,047 | 73 |
| Gross Income | | | |
| | - | (16) | (16) |
| Net Expenditure | | | |
| | 974 | 1,031 | 57 |

| Newport Depot | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 23 | 23 | - |
| Gross Income | | | |
| | - | - | - |
| Net Expenditure | 23 | 23 | _ |

| Norse Partnership | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 4,218 | 4,098 | (120) |
| Gross Income | | | |
| | ı | - | - |
| Net Expenditure | | | |
| | 4,218 | 4,098 | (120) |

| Housing Repairs | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 20 | 144 | 124 |
| Gross Income | | | |
| | - | (1) | (1) |
| Net Expenditure | | | |
| | 20 | 143 | 123 |

| Housing Sewage | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | | | |
| | 21 | 23 | 2 |
| Gross Income | | | |
| | 81) | (68) | 13 |
| Net Expenditure | (60) | (AE) | 45 |
| | (60) | (45) | 15 |

| Common Services Flats | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-----------------------|----------------|------------------------|------------------|
| Gross Expenditure | 488 | 467 | (21) |
| Gross Income | (400) | (419) | (19) |
| Net Expenditure | 88 | 48 | (40) |

| Rates & Property | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | 4,400 | 4,445 | 45 |
| Gross Income | (18,361) | (18,208) | 153 |
| Net Expenditure | (13,961) | (13,763) | 198 |

| Sheltered Housing | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | 431 | 472 | 41 |
| Gross Income | (839) | (834) | 5 |
| Net Expenditure | (408) | (362) | 46 |

| Property Services | Budget £000 | Q3 Forecast £000 | Variance £000 |
|-------------------|----------------|------------------------|------------------|
| Gross Expenditure | 1,041 | 1,521 | 480 |
| Gross Income | - | (5) | (5) |
| Net Expenditure | 1,041 | 1,516 | 475 |

Appendix D: Capital – General Fund

Resources

| | Budget | Forecast | Variance | |
|----------------------------|--------|----------|----------|-------------------------------------|
| | £'000s | £'000s | £'000s | Explanation |
| Finance System Replacement | | | | Fund anticipated to be used to meet |
| Budget | 400 | 400 | 0 | Blueprint Uttlesford costs |
| | 400 | 400 | 0 | |

Business Performance & People

| | Budget | Forecast | Variance | |
|---------------------------------|--------|----------|----------|------------------------|
| | £'000s | £'000s | £'000s | Explanation |
| | 20 | 20 | 0 | |
| Car parking machine replacement | 39 | 39 | 0 | |
| Superfast broadband | 207 | 107 | (100) | £100k historic budget. |
| UK Shared Prosperity Fund | | | | _ |
| (UKSPF) | 200 | 200 | 0 | |
| Rural England Prosperity Fund | | | | |
| (REPF) | 659 | 659 | 0 | |
| | 1,105 | 1,005 | (100) | |

Digital Innovation & Commercialisation

| | Budget | Forecast | Variance | |
|------------------------------|--------|----------|------------------------------|--|
| | £'000s | £'000s | £'000s | Explanation |
| | | | | Significant spend needed on SW Day |
| Day centre cyclical | | (20) | 20 | Centre due to sinking. Waiting on |
| improvements | 0 | (30) | 30 | |
| | 40 | | 40 | 2k invoice in dispute. Asbestos found which also needs to be removed |
| Museum boiler | 18 | 0 | 18 | |
| | | | | Structural work needed, likely more than |
| Guildhall exterior works | 0 | (50) | 50 | 50k. Some will be offset by Historic England |
| Museum buildings | 30 | 0 | 30 | Lingiand |
| Electric car chargers | 40 | 0 | 40 | |
| Council offices improvements | 70 | 0 | _ | |
| (general) | 170 | 0 | 170 | |
| London Road - fire alarm | 170 | | 170 | |
| upgrade | 50 | 0 | 50 | |
| Minor items IT | 20 | 0 | 20 | |
| PCI compliance | 20 | 0 | 20 | |
| PSN CoCo | 45 | 0 | 45 | |
| Cyber security | 33 | 0 | 33 | |
| Grounds maintenance and | | | | |
| vehicle systems | 43 | 0 | 43 | |
| Scanner replacement and | | | | Project is complete. |
| postal software | 9 | (5) | 14 | |
| Move to servers Azure/AWS | 35 | 0 | 35 | |
| Saffron Walden CCTV | 100 | 0 | 100 | |
| Council's Assets Management | | | | |
| Plan | 317 | 0 | 317 | |
| | 930 | 198 | 732 | |

Environmental Services & Climate Change

| | Budget | Forecast | Variance | |
|---------------------|--------|----------|----------|--|
| | £'000s | £'000s | £'000s | Explanation |
| Household bins | 70 | 0 | 70 | |
| Trade waste bins | 10 | 0 | 10 | |
| Kitchen caddies | 25 | 15 | 10 | Unexpected popularity of kitchen caddies |
| Garden waste bins | 20 | 0 | 20 | |
| Vehicle replacement | | | | |
| programme | 1,051 | 0 | 1,051 | |
| 1,161 | 1,176 | 15 | 1,161 | |

Housing, Health & Communities

| | Budget | Forecast | Variance | |
|---------------------------------|--------|----------|----------|--------------------------------------|
| | £'000s | £'000s | £'000s | Explanation |
| | | | | DLUHC have provided grant of £1.18m, |
| LAHF - Cap Grt L&B | 1,018 | 0 | 1,018 | UDC have agreed to obtain 5 homes |
| Community project grants | 110 | 0 | 110 | |
| Air quality monitoring (Saffron | | | | |
| Walden Project) | 239 | 0 | 239 | |
| Private sector renewal grants | | | | |
| (UHRA) | 35 | 0 | 35 | |
| Disabled Facilities Grants | 298 | 0 | 298 | |
| Empty dwellings | 5 | 0 | 5 | |
| Mortimer's Gate | 74 | 0 | 74 | |
| 1,779 | 1,779 | 0 | 1,779 | |

Investments

| | Budget £'000s | Forecast £'000s | Variance £'000s | Explanation |
|-------------|------------------|--------------------|--------------------|---|
| | | | | Contractor is delivering faster than expected so overspend simply draws |
| Investments | 13,732 | 14,750 | 1,018 | down from future years. |
| | 13,732 | 14,750 | 1,018 | |

Appendix E: Capital – HRA

Existing Stock Maintenance

| | Budget | Forecast | Variance | |
|----------------------------|--------|----------|----------|--|
| | £'000s | £'000s | £'000s | Explanation |
| Existing stock maintenance | 5,330 | 4,203 | | End of contract means an expected tailoring off of expenditure to ensure no expenditure happens in future years. Some elements of the capital budget subject to negotiations are not expected to be used (commercially sensitive). |
| Total | 5,330 | 4,203 | (1,127) | |

New Builds

| | Budget | Forecast | Variance | |
|-------------------------|--------|----------|----------|--|
| | £'000s | £'000s | £'000s | Explanation |
| Thaxted Road | 55 | 55 | 0 | Retention monies only |
| Takeley | 1,080 | 0 | | Planning application pending - start delayed likely till 2025/26. |
| Woodlands, Great Dunmow | 0 | 93 | | Final payment expected. Project Completion. |
| Garden sites | 275 | 158 | | Final payments to be made over. However, project completion expected. |
| Total | 1,410 | 306 | (1,104) | |

Unidentified New Builds and Redevelopment

| | Budget £'000s | Forecast £'000s | Variance £'000s | Explanation |
|-----------------------------|------------------|--------------------|--------------------|--------------------------------------|
| Walden Place | 50 | 114 | 64 | Retention payment only. |
| Unidentified New Builds and | | | | Budget to be removed to Capital |
| Redevelopment Budget | | | | Pipeline. No expenditure expected in |
| (Future Pipeline) | 2,350 | 0 | (2,350) | 2024/25. |
| Total | 2,400 | 114 | (2,286) | |

Cash Incentive Scheme Grant

| | Budget £'000s | Forecast £'000s | Variance £'000s | Explanation |
|------------------------------|------------------|--------------------|--------------------|--|
| Cash incentive scheme grants | 50 | 50 | | Cash incentive to residents who downsize. Currently to budget but challenging to forecast. |
| Total | 50 | 50 | 0 | |

Appendix F: General Fund Reserves

| General Fund Revenue Reserves | Estimated 31/03/2024 Position | Additions to reserves | Use of Reserves | Forecast at 31 March 2025 |
|---------------------------------------|-------------------------------|-----------------------------|--------------------|------------------------------------|
| | £'000s | £'000s | £'000s | £'000s |
| | | | | |
| Ringfenced reserves | | | | |
| Business rates | 486 | 1,736 | - | 2,222 |
| Capital slippage | 116 | - | (116) | - |
| Licensing | 89 | 7 | - | 96 |
| Leisure/Private Finance Initiative | 807 | - | (100) | 707 |
| Working balance | 1,844 | 65 | | 1,909 |
| Total - Ringfenced reserves | 3,342 | 1,808 | (216) | 4,934 |
| Total Ringioneca receives | | 1,000 | (= : •) | -,00 |
| Core reserves | | | | |
| Commercial assets | 4,893 | 1,500 | (869) | 5,524 |
| Transformation | 2,000 | - | (800) | 1,200 |
| Medium Term Financial Strategy | 8,157 | 25 | (1,141) | 7,041 |
| Total - Core reserves | 15,050 | 1,525 | (2,810) | 13,765 |
| | | | • | - |
| Member priorities | | | | |
| Economic development | 184 | - | (184) | - |
| Planning | 714 | - | (21) | 693 |
| Sustainable communities | 1,250 | - | (742) | 508 |
| Climate change | 552 | - | (388) | 164 |
| Major sports facilities | - | - | - | - |
| Voluntary sector | 35 | - | (35) | - |
| Coronation celebration grants | - | - | - | - |
| Cost of living support fund | 135 | _ | (135) | _ |
| Total - Member priorities | 2,870 | _ | (1,505) | 1,365 |
| Total - Melliber priorities | 2,070 | _ | (1,303) | 1,303 |
| Grants | | | | |
| Homelessness | 337 | _ | (104) | 233 |
| Health and wellbeing | 194 | _ | (24) | 170 |
| Air quality | - | _ | - | - |
| Public health | 207 | _ | (76) | 131 |
| Shared Prosperity Fund | - | - | - | - |
| Other | 48 | 3 | (2) | 49 |
| Total - Grants | 786 | 3 | (206) | 583 |
| | | | | |
| Total General Fund revenue reserves | 22,048 | 3,336 | (4,737) | 20,647 |

Appendix G: Housing Revenue Account Reserves

| HRA Reserves | Estimated 31/03/2024 Position £'000s | Additions to reserves £'000s | Use of Reserves £'000s | Forecast at 31 March 2025 £'000s |
|---|--------------------------------------|---------------------------------------|------------------------------|---|
| | | | | |
| Ringfenced reserves | | | | |
| Working balance | 594 | 61 | - | 655 |
| Subtotal - Ringfenced reserves | 594 | 61 | - | 655 |
| Usable reserves | | | | |
| Revenue reserves | 500 | 193 | - | 693 |
| Transformation | 580 | 420 | (750) | 250 |
| Subtotal - Usable reserves | 1,080 | 613 | (750) | 943 |
| Earmarked for capital purposes | | | | |
| Potential projects reserve | 10 | - | - | 10 |
| HRA capital slippage reserve | 2 | - | (2) | - |
| Subtotal - Earmarked for capital purposes | 12 | - | (2) | 10 |
| Total - HRA revenue reserves | 1,686 | 674 | (752) | 1,608 |

Appendix H: External Context for Treasury

Economic background:

UK headline consumer price inflation (CPI) continued to decline over the quarter, falling from an annual rate of 3.2% in March to 2.0% in May, in line with the Bank of England's target. The core measure of inflation, however, only declined from 4.2% to 3.5% over the same period, which, together with stubbornly services price inflation at 5.7% in May, helped contribute to the BoE maintaining Bank Rate at 5.25% during the period, a level unchanged since August 2023.

Data released during the period showed that showed the UK economy had emerged from the technical recession at the end of 2023 to expand by 0.7% (upwardly revised from the initial estimate of 0.6%) in the first quarter of the calendar year. Monthly GDP data showed zero growth in April following an expansion of 0.4% in the previous month.

Labour market data continued to provide mixed messages for policymakers, exacerbated by issues the Office for National Statistics is having compiling the labour force survey. In the three months between February and April 2024, unemployment was up, employment fell, while the decline in vacancies slowed and wage growth remained elevated. Unemployment rose to 4.4% (3mth/year) while average regular earnings (excluding bonuses) was 6.0% and total earnings (including bonuses) was 5.9%. Adjusting for inflation, real regular pay rose by 2.3% and total pay by 2.2%. Given how keenly the 'second-round' impact of inflation on wages is watched by the BoE, policymakers will likely want to see more downward movement before cutting interest rates.

Having started the financial year at 5.25%, the Bank of England's Monetary Policy Committee (MPC) maintained Bank Rate at this level throughout the quarter. In line with expectations, at its June meeting, the Committee voted by a majority of 7-2 in favour of maintaining the status quo. The two dissenters preferred an immediate 0.25% reduction in Bank Rate to 5.0%. This continued dovish tilt by the Committee increased financial market expectations that the first cut in Bank Rate will likely be in August.

Earlier in May, in addition to an identical MPC rate decision and voting pattern, the Bank published the latest version of its Monetary Policy Report (MPR). Within the Report, the Committee noted that it expected four-quarter GDP growth to increase over the forecast period, reflecting the declining negative effects of past Bank Rate increases and the predicted downward path of interest rates which should provide support to economic activity. The trajectory of inflation was broadly similar to that in the previous MPR, albeit slightly lower towards the end of the forecast horizon due to the Committee's revised assessment of falling external inflationary pressures from past import price increases. This meant the Committee expected headline inflation to hit the 2% target two quarters sooner than in the February MPR. As was highlighted earlier, inflation data published in June showed that CPI inflation fell to the 2% target in May.

Arlingclose, the Council's treasury adviser, maintained its central view that 5.25% is the peak in Bank Rate and that interest rates will most likely be cut later in H2 2024.

The risks over the medium term are deemed to be to the upside as while inflation has fallen to target, it is expected to pick up again later in the year and as services price inflation and wage growth are still on the firmer side, the MPC could well delay before delivering the first rate cut.

The US Federal Reserve also maintained interest rates over the period, holding the Fed Funds Rate at 5.25%-5.50% for the seventh consecutive month in June, as was expected. US policymakers have maintained a relatively dovish stance throughout the period but have steadily reduced their predictions around the pace and timing of rate cuts in the face of higher inflation and firmer economic growth. At the meeting, economic projections pointed to one rate cut in calendar 2024 and four in 2025.

The European Central Bank cut rates in June, reducing its main refinancing rate from 4.50% to 4.25%. Inflation in the region fell to 2.5% in May, having increased in the previous month, but since February has been fairly sticky at between 2.4% and 2.6%. Economic growth in the region has picked up but remains weak, and with inflation above the ECB's target this continues put pressure on policymakers on how to balance these factors when setting monetary policy.

Financial markets:

Sentiment in financial markets showed signs of improvement over the quarter, but bond yields remained volatile. Early in the period yields climbed steadily, but mixed signals from economic data and investors' constant reassessment of when rate cuts might come caused a couple of fairly pronounced but short lived dips in yields. Towards the end of the quarter yields rose once again and were generally higher than at the start of the period.

Over the quarter, the 10-year UK benchmark gilt yield started at 3.94% and ended at 4.18% having reached 4.41% in May. While the 20-year gilt started at 4.40%, hit 4.82% in May, before ending the period at 4.61%. The Sterling Overnight Rate (SONIA) averaged 5.20% over the quarter to 30th June.

Credit review:

Arlingclose maintained its advised recommended maximum unsecured duration limit on all banks on its counterparty list at 100 days.

During the quarter, Fitch revised its outlook on Transport for London (TfL) to stable from negative while S&P upgraded its long-term rating for TfL to AA- from A+, in line with its rating of the UK sovereign.

Fitch also upgraded the long-term ratings for the main four Australian banks – Australia & New Zealand Banking Group, Commonwealth Bank of Australia, National Australia Bank and Westpac.

Having placed Warrington Borough Council on review for a downgrade in March, Moody's subsequently withdrew its ratings for the council in June.

Credit default swap prices started and ended the quarter at broadly similar levels in the UK as they did for the European, Singaporean and Australian lenders on Arlingclose's counterparty list, while Canadian banks generally trended modestly downwards.

Financial market volatility is expected to remain a feature, at least in the near term and, credit default swap levels will be monitored for signs of ongoing credit stress. As ever, the institutions and durations on the Council's counterparty list recommended by Arlingclose remain under constant review.