

Capital Programme Appendix 13

This document sets out the General Fund (GF) and Housing Revenue Account (HRA) capital programme for 2026/27 to 2030/31 with detail of the key schemes.

General Fund

The existing capital programme has been reprofiled based on current expenditure to the end of Quarter 3 and anticipated expenditure for the remainder of the current financial year. As part of closing of accounts 2025/26 work will be done to ascertain whether there are any underspends on schemes or whether the funding needs to be slipped in future financial years. This will be presented to Cabinet in the next financial year as part of the Council's outturn report and is likely to necessitate some rephasing of the capital programme to 2030/31.

The capital programme has been reviewed with new additions, reprofiling and removals detailed within the report and the tables at the bottom of this report. The table below shows the estimated capital expenditure for 2025/26 based on the Quarter 3 monitoring report through to 2030/31.

Capital Expenditure Draft Budget	25/26 Revised Budget £m	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total 26/27-30/31 £m
General Fund	39.083	87.265	55.172	16.572	12.451	8.057	179.516
Council Housing (HRA)	26.515	25.029	24.877	23.652	22.468	22.520	118.546
TOTAL	65.597	112.294	80.049	40.223	34.919	30.577	298.062

A breakdown of the general fund spend by directorate with an explanation of the key schemes within each are provided below:

General Fund Capital Programme Directorate	25/26 Revised Budget £m	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total 26/27-30/31 £m
Adults	1.847	1.415	1.415	1.415	1.415	1.415	7.076
Children's Services	8.519	5.921	5.776	3.342	3.041	3.170	21.251
Regen, Housing and Env't	12.485	27.721	16.008	8.454	7.634	3.112	62.929
Corporate Resources	0.522	1.308	0.540	0.360	0.360	0.360	2.928
General Fund Capital Exp Total	23.374	36.366	23.739	13.572	12.451	8.057	94.184
Transformation Investment	4.000	8.000	9.000	3.000	-	-	20.000
Capitalisation Directions	15.709	42.899	22.433	-	-	-	65.332
General Fund: Total Expenditure	43.083	87.265	55.172	16.572	12.451	8.057	179.516
Funding							
Grant	(19.842)	(29.922)	(16.944)	(9.068)	(9.805)	(4.722)	(70.460)
s106	(1.838)	(0.393)	(1.029)	(0.879)	(0.041)	(0.200)	(2.542)
Capital receipts	-	(1.000)	-	-	-	-	(1.000)
Total External Funding	(21.680)	(31.315)	(17.973)	(9.947)	(9.846)	(4.922)	(74.002)
Prudential Borrowing (Service Capex Programme)	(1.694)	(5.051)	(5.766)	(3.625)	(2.605)	(3.135)	(20.182)
CD - Transformation Investment	-	(8.000)	(9.000)	(3.000)	-	-	(20.000)
Capital receipts (ND) to fund Transformation	(4.000)	-	-	-	-	-	-
Capitalisation Directions	(15.709)	(42.899)	(22.433)	-	-	-	(65.332)
Capital Financing Requirement	(21.403)	(55.950)	(37.199)	(6.625)	(2.605)	(3.135)	(105.514)
General Fund: Total funding	(43.083)	(87.265)	(55.172)	(16.572)	(12.451)	(8.057)	(179.516)

Key schemes being delivered within the programme include:

Grant Funded Schemes:

- **DfT Funded Highways Maintenance and Local Transport Grant:** Maintaining and improving the highways infrastructure including bridges, street lighting, adopted highway, traffic signals and the introduction of new transport schemes.
- **A4 Cycle Lane:** The scheme will deliver a partly segregated cycle lane, improved footways, and upgraded traffic signals and street lighting between the Huntercombe Lane crossroads and Uxbridge Road. Main works commenced on 12 January and the scheme is programmed for completion in May 2028. Further details and updates of the scheme can be found on: <https://www.slough.gov.uk/major-highways-projects/a4-cycle-lane/2>
- **Destination Farnham Rd:** The scheme is delivering a partly segregated cycle lane, public realm facilities, improved footways and parking areas, and upgraded traffic signals and street lighting along Farnham Road between Cumberland Avenue roundabout and Tuns Lane junction. The main works started on 12 January 2026, and the scheme is programmed for completion in July 2027. Further details and updates of the scheme can be found on: <https://www.slough.gov.uk/major-highways-projects/destination-farnham-road>
- **Bus Grant:** The Bus Grant will fund a range of activities to improve public transport facilities in Slough, helping to reduce journey times, improve access to bus stops and enhance the passenger experience.
- **Electric Vehicle Network:** The LEVI (Local Electrical Vehicle Infrastructure) scheme is designed to enable strategic local provision of public EV charging ahead of need and promote an equitable EV charging experience for those without off-street parking and delivering local charge points that would not occur in the near-term without public support, this also includes a planned delivery of street & hub charging infrastructure/network to enable the charging of taxi, car clubs & local business. The programme is on track for survey and delivery to start from April 2026 and this delivery phase will run over a period of 5 years, with a total combined investment (private sector, capital grant, and s106) of circa £8.2m.
- **Flood Defence work:** Project Sponge is a six-year, £7m Defra-funded programme led by Slough Borough Council to trial innovative, nature-based and community-led ways of reducing flood risk. The project is delivering SuDS and green infrastructure such as wetlands, swales, rain gardens, permeable paving, grasscrete parking areas and detention basins across the borough. The programme has recently been refocused so SBC departments can bid for funding to convert grey hardstanding into greener, permeable spaces that reduce runoff and improve local places.

- **Warm Homes:** The energy efficiency standards across Slough private sector housing require much improvement. The scheme is aimed to reduce fuel poverty on those residents facing high energy costs and importantly, to tackle health inequalities to benefit the most vulnerable households in Slough. The scheme covers the installation of retrofit measures to improve energy efficiency, implement low carbon heating, renewable energy and energy saving technology. The aim is to install 50-100 properties in the next 3 years.
- **Disabled Facilities Grant:** These home improvement grants provide a vital lifeline in improving the quality of life of residents with disabilities and continuing to live independently.
- **Schools Programme:** Grant investment in the continued expansion and improvements to High Needs/SEND provision, including the satellite for Arbour Vale School, the addition of a double modular for Marish Primary and works at 6 other sites.

Schemes partly or fully Funded by Borrowing:

- **Replacement Refuse Collection Vehicles (RCV):** The current fleet of vehicles has reached the end of its useful life with the cost of repairs and amount of time off the road increasing, impacting the revenue costs. In the next 12-18 months these vehicles would require significant work to replace the hoppers to keep them on the road, leasing them is also not cost effective which is why the decision to purchase has been made. The procurement process and long lead time means the first vehicles will not arrive until 2027/28. A separate report will be presented to cabinet to award the contract, detailing the options explored and why the decision to purchase has been made.
- **Grounds Maintenance and Street Cleaning Equipment:** The replacement of essential grounds maintenance and street cleaning equipment to ensure continuity of service. Again, a review of options has been undertaken including the option to lease or purchase, with the option to purchase more cost effective. A separate report will be presented to cabinet to award the contract, detailing the options explored and why the decision to purchase has been made.
- **Capital works to Operational buildings:** The Council will undertake a programme of condition surveys on its building portfolio including (libraries, community centres, nurseries, sports changing rooms and offices) to ascertain the work required on a property-by-property basis. Once the surveys have been completed, a phased programme of works will be made, any contract awards over £0.5m will be presented to cabinet in a separate report.
- **Capital works to maintain income from investment properties:** The Council has reviewed its investment property portfolio and following financial assessments has a disposal pipeline for these buildings. The capital expenditure is to meet our landlord obligations until these buildings are sold.

It also includes £1m to demolish the Bus Station roof to make it fit for subsequent disposal.

- **Investment in IT:** Continuing investment is required for the rolling equipment replacement programme to meet SBC's business continuity requirement by providing secure, supportable and reliable tools for staff. These tools include laptops (the largest element), monitors, mobile phones and the authentication tokens that are being rolled out to reduce the need for mobile phones. Additionally, work is required to refresh network and Wi-Fi equipment in Observatory House, which is end of life and unreliable, and to replace meeting room audio-visual equipment, much of which is irreparably broken.

The full tables showing the line-by-line breakdown of the capital programme for 2026/27 to 2030/31 can be found below. At this stage the capital requirement for 2031/32 onwards can only be estimated, for Treasury Management and Debt Repayment purposes an assessment has been made of the anticipated general fund capital requirement to be funded from borrowing for the next 15 years from 2031/32 onwards.

The planned financing of the above expenditure is as follows:

Capital Financing General Fund	25/26 Revised Budget £m	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total 2026/7- 30/31 £m
Grants and Contributions	21.680	30.315	17.973	9.947	9.846	4.922	73.002
Capital Receipts	4.000	1.000	-	-	-	-	1.000
Prudential Borrowing - Capital Direction	15.709	50.899	31.433	3.000	-	-	85.332
New Borrowing	1.694	5.051	5.766	3.625	2.605	3.135	20.182
Total	43.083	87.265	55.172	16.572	12.451	8.057	179.516

The Council will seek to fund capital expenditure from grants and contributions where available, and the expenditure is eligible. If there are no grants or contributions available and the expenditure is deemed essential, then external borrowing is required. When accounting for external borrowing the Council must account for Minimum Revenue Provision (MRP).

Housing Revenue Account

The Housing Revenue Account (HRA) capital programme is shown in the table below and further detail can be found within the HRA business plan:

HRA CAPITAL EXPENDITURE	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total £m
Total - Repairs & Maintenance (RMI)	18.829	19.877	18.652	17.468	17.520	92.346
Total - Affordable Homes	6.200	5.000	5.000	5.000	5.000	26.200
TOTAL HRA CAPITAL PROGRAMME	25.029	24.877	23.652	22.468	22.520	118.546
FINANCING						
Major Repairs Reserve (MRR)	11.975	14.946	12.986	12.775	13.800	66.482
Capital Receipts Reserve (CRR)	8.763	5.641	10.666	9.693	6.720	41.483
Grant	2.791	2.791	0.000	0.000	0.000	5.581
Section 106	1.500	1.500	0.000	0.000	0.000	3.000
Revenue Contributions	0.000	0.000	0.000	0.000	2.000	2.000
Total Financing	25.029	24.877	23.652	22.468	22.520	118.546

Key Schemes:

- Repairs and Maintenance:** Housing stocks owned by the Council must meet the Decent Homes Standard. Landlords must continue to maintain homes to at least this standard. The stock condition information from the surveys and the stock grading modelling provides the basis for the capital programme, which also includes expenditure on aids and adaptations, energy efficiency, the refurbishment of apartment blocks and our estate improvement approach, bringing increased investment into the external environment. The Council agrees voluntarily to carry out minor aids and adaptations to improve quality of lives and to enable residents to live longer in their homes.
- The Council's major work and planned maintenance schemes are on a rolling programme of works to improve the condition of existing stock. The planned works programme included in the business plan are renewal of central heating and boiler upgrades; replacement of external doors and windows; renewal of roofs and soffits; external lighting upgrades; garage improvements, de-carbonisation and external environmental improvements, kitchen and bathrooms, and thermal insulation. The Plan also includes new provision for essential enhancement to the Housing Management system (NEC) to support service improvements.
- Decarbonisation:** The Plan makes provision for £6.173m annually uplifted by inflation over the next five years to enable the Council respond effectively and deliver works associated with achieving the governments net zero targets.
- New Affordable:** the Plan makes provision for £157m for the acquisition and refurbishment of 300 empty homes over the life of the Plan. The refurbishment of 10 flats at Garrick house is completed for phase one with phase two ongoing. The refurbishment of the newly acquired Rigby Lodge and other acquired new properties is also ongoing. Two further family size homes were acquired in year. The Council will continue to create an enabling environment for developers to build in Slough.

Table 1 – Capital Programme by Scheme

Service/Programme/Scheme	25/26 Revised Budget £m	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total 26/27- 30/31 £m
Patching, surfacing and highway replacement works	0.732	0.260	0.260	0.260	0.260	-	1.040
LTP Implementation Plan	0.392	0.581	-	-	-	-	0.581
DoT Funding - to be allocated	-	0.486	1.665	2.698	3.913	-	8.761
Cycle Lane & Junction Imprv.	-	0.084	-	-	-	-	0.084
Active Travel Grant - to be allocated	-	0.198	0.198	0.198	0.198	-	0.791
A4 Cycle Lane	2.836	5.975	1.933	-	-	-	7.908
Destination Farnham Road	2.517	5.235	2.205	-	-	-	7.440
A4 Safer Roads	0.565	0.860	0.060	-	-	-	0.920
Zone 4 - Stoke Road (Stoke Rd TVU junction)	0.284	0.800	-	-	-	-	0.800
Bus Service Imp. Plan (BSIP)	0.300	1.540	0.941	0.959	0.978	-	4.418
Bridge Maintenance	-	0.726	-	-	-	-	0.726
Zone 1 - Sutton Lane Gyratory (MRT)	0.020	-	-	-	-	-	-
Langley High Street Improvements LEP	0.120	-	-	-	-	-	-
Foxborough Cycle Scheme (phase 2)	-	0.223	-	-	-	-	0.223
NCN Route 461	0.100	0.303	-	-	-	-	0.303
Winter Maintenance & New Gulley Tanker	0.420	-	-	-	-	-	-
Hook Lifts & Containers	0.350	0.100	0.060	-	-	-	0.160
Upton Court pathway	0.075	-	-	-	-	-	-
Cippenham Bridges	0.077	-	-	-	-	-	-
RHE - Highways Total	8.788	17.371	7.322	4.115	5.348	-	34.155
Cemetery Extension	0.060	0.250	0.100	0.100	0.100	-	0.550
Electric Vehicle Network - LEVI	0.007	0.601	1.313	1.025	-	0.137	3.075
EV Cable Channels	-	0.065	0.065	-	-	-	0.130
Car Club	-	0.143	0.050	0.050	0.041	-	0.284
Flood Defence (Sponge City)	1.000	3.566	0.905	-	-	-	4.471
DSO Replacement Fleet	0.120	-	-	-	-	-	-
DSO Food/Fibre vehicles and Caddies	0.922	0.722	-	-	-	-	0.722
DSO Replacement RCV's	-	-	2.537	1.360	-	-	3.897
Ground Maint. & Street Cleaning P&M	0.652	0.580	0.200	0.225	0.565	1.195	2.765
Parks-Playground Equipment	0.150	-	-	-	-	-	-
Wicket Installation	0.077	-	-	-	-	-	-
Warm Homes	-	0.638	0.637	-	-	-	1.275
RHE - Environmental Total	2.988	6.566	5.806	2.760	0.706	1.332	17.169
Capex following Stock Condition Survey	0.175	0.800	1.380	1.380	1.380	1.380	6.320
Reading Archives - Extension (SBC Contribution)	0.267	0.007	-	-	-	-	0.007
Cornwall House-Fire Strategy	-	0.778	-	-	-	-	0.778
Estate Management - Void Works	0.100	2.200	1.500	0.200	0.200	0.200	4.300
Creative Academy	0.055	-	-	-	-	-	-
Adult Learning IT Equip	0.052	-	-	-	-	-	-
Air Quality Monitoring	-	-	-	-	-	0.200	0.200
Building Mngt - UKSPF	0.060	-	-	-	-	-	-
RHE - Property Total	0.709	3.785	2.880	1.580	1.580	1.780	11.605
Regen, Housing and Env't Total	12.485	27.721	16.008	8.454	7.634	3.112	62.929

Table 1 - Capital Programme by Scheme (ctd)

Scheme	25/26 Revised Budget £m	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total 26/27- 30/31 £m
Disabled Facilities Grant	1.847	1.415	1.415	1.415	1.415	1.415	7.076
Adults Total	1.847	1.415	1.415	1.415	1.415	1.415	7.076
Primary Expansions	-	0.400	0.511	-	-	-	0.911
Schools Modernisation Programme	0.930	1.484	0.860	0.880	0.900	0.920	5.044
Secondary Expansion Programme	-	0.310	-	-	-	-	0.310
SEN Resources Expansion	1.259	1.809	1.500	-	-	0.500	3.809
Special School Expansion-Prim.,Sec. & Post 16	6.174	1.465	2.447	2.000	2.000	1.500	9.412
Childcare Expansion	0.030	0.325	0.325	0.325	-	0.250	1.225
Schools Devolved Capital	0.126	0.129	0.133	0.137	0.141	-	0.540
Children's Services Total	8.519	5.921	5.776	3.342	3.041	3.170	21.251
IT Infrastructure Refresh	0.476	0.630	0.540	0.360	0.360	0.360	2.250
New Housing Management Procurement	0.046	-	-	-	-	-	-
Network Switch Replacement	-	0.204	-	-	-	-	0.204
OH Meeting Room AV Equipment	-	0.346	-	-	-	-	0.346
Wi-Fi Replacement	-	0.128	-	-	-	-	0.128
Corporate Resources Total	0.522	1.308	0.540	0.360	0.360	0.360	2.928
General Fund Capital Expenditure	23.374	36.366	23.739	13.572	12.451	8.057	94.184
Corporate - Transformation Programme	4.000	8.000	9.000	3.000	-	-	20.000
Capitalisation Directions	15.709	42.899	22.433	-	-	-	65.332
GENERAL FUND TOTAL	43.083	87.265	55.172	16.572	12.451	8.057	179.516

Table 2 - Schemes in Capital Programme Funded from Borrowing

Scheme	25/26 Revised Budget £m	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total
Cemetery Extension	(0.060)	(0.250)	(0.100)	(0.100)	(0.100)	-	(0.550)
Ground Maint. & Street Cleaning P&M	-	(0.580)	(0.200)	(0.225)	(0.565)	(1.195)	(2.765)
Hook Lifts & Containers	(0.350)	(0.100)	(0.060)	-	-	-	(0.160)
DSO Replacement RCV's	-	-	(1.986)	(1.360)	-	-	(3.346)
RHE - Environmental Total	-	-	-	-	-	-	-
Winter Maintenance & New Gulley Tanker	(0.420)	-	-	-	-	-	-
Bridge Maintenance	-	(0.028)	-	-	-	-	(0.028)
RHE - Highways Total	-	-	-	-	-	-	-
Capex following Stock Condition Survey	(0.175)	(0.800)	(1.380)	(1.380)	(1.380)	(1.380)	(6.320)
Reading Archives - Extension (SBC Contribution)	(0.267)	(0.007)	-	-	-	-	(0.007)
Cornwall House-Fire Strategy	-	(0.778)	-	-	-	-	(0.778)
Estate Management - Void Works	(0.100)	(1.200)	(1.500)	(0.200)	(0.200)	(0.200)	(3.300)
RHE - Property Total	-	-	-	-	-	-	-
IT Infrastructure Refresh	(0.276)	(0.630)	(0.540)	(0.360)	(0.360)	(0.360)	(2.250)
New Housing Management Procurement	(0.046)	-	-	-	-	-	-
Network Switch Replacement	-	(0.204)	-	-	-	-	(0.204)
OH Meeting Room AV Equipment	-	(0.346)	-	-	-	-	(0.346)
Wi-Fi Replacement	-	(0.128)	-	-	-	-	(0.128)
DDAT Total	(1.694)	(5.051)	(5.766)	(3.625)	(2.605)	(3.135)	(20.182)

Table 3 - New Budget Proposals - Additions/ Removals/Reprofiling

Scheme	26/27	27/28	28/29	29/30	30/31	Total	Borrowing	Grant	Other: s106
Additions/Reprofiling									
Regen, Housing and Envt									
Ground Maint. & Street Cleaning P&M	0.580	0.200	0.225	0.565	1.195	2.765	(2.765)	-	-
Hook Lifts & Containers	0.100	0.060	-	-	-	0.160	(0.160)	-	-
Air Quality Monitoring	-	-	-	-	0.200	0.200	-	-	(0.200)
Car Club	0.050	0.050	0.050	0.041	-	0.191	-	-	(0.191)
EV Cable Channels	0.065	0.065	-	-	-	0.130	-	(0.130)	-
RHE - Environmental Total	0.795	0.375	0.275	0.606	1.395	3.446	(2.925)	(0.130)	(0.391)
Destination Farnham Road	(2.200)	2.200	-	-	-	-	-	-	-
LTP Implementation Plan (vire to A4 cycle Lane)	(0.140)	-	-	-	-	(0.140)	-	0.140	-
A4 Cycle Lane	-	1.900	-	-	-	1.900	-	(1.283)	(0.617)
DoT Funding - to be allocated	0.486	1.665	2.698	3.913	-	8.761	-	(8.761)	-
Active Travel Grant - to be allocated	0.198	0.198	0.198	0.198	-	0.791	-	(0.791)	-
Bridge Maintenance	0.726	-	-	-	-	0.726	(0.028)	(0.698)	-
Cycle Lane & Junction Imprv.	0.084	-	-	-	-	0.084	-	(0.084)	-
Foxborough Cycle Scheme (phase 2)	0.223	-	-	-	-	0.223	-	(0.223)	-
Bus Service Imp. Plan (BSIP)	0.922	0.941	0.959	0.978	-	3.800	-	(3.800)	-
RHE - Highways Total	0.299	6.904	3.855	5.088	-	16.146	(0.028)	(15.501)	(0.617)
Capex following Stock Condition Survey	0.500	1.380	1.380	1.380	1.380	6.020	(6.020)	-	-
RHE - Property Total	0.500	1.380	1.380	1.380	1.380	6.020	(6.020)	-	-
Regen, Housing and Envt Total	1.594	8.659	5.510	7.074	2.775	25.612	(8.973)	(15.631)	(1.008)
Adults									
Disabled Facilities Grant	-	-	-	-	1.415	1.415	-	(1.415)	-
Children's Services									
Schools Modernisation Programme	0.500	-	-	-	0.920	1.420	-	(1.420)	-
SEN Resources Expansion	-	-	-	-	0.500	0.500	-	(0.500)	-
Special School Expansion-Prim.,Sec. & Post 16	-	-	-	-	1.500	1.500	-	(1.500)	-
Childcare Expansion	0.325	0.325	0.325	-	0.250	1.225	-	(0.475)	(0.750)
Childrens Total	0.825	0.325	0.325	-	3.170	4.645	-	(3.895)	(0.750)
DDAT									
IT Infrastructure Refresh	0.016	-	-	-	0.360	0.376	(0.376)	-	-
Network Switch Replacement	0.204	-	-	-	-	0.204	(0.204)	-	-
OH Meeting Room AV Equipment	0.346	-	-	-	-	0.346	(0.346)	-	-
Wi-Fi Replacement	0.128	-	-	-	-	0.128	(0.128)	-	-
DDAT Total	0.694	-	-	-	0.360	1.054	(1.054)	-	-
TOTAL BUDGET PROPOSALS - Additions	3.113	8.984	5.835	7.074	7.720	32.726	(10.027)	(20.941)	(1.758)
Removals/Reprofiling									
Electric Vehicle Network - LEVI	(2.038)	0.653	1.025	-	0.137	(0.225)	-	0.916	(0.691)
Flood Defence (Sponge City)	(0.733)	0.372	-	-	-	(0.361)	-	0.361	-
Reception Works	(0.050)	-	-	-	-	(0.050)	0.050	-	-
Estate Management - Void Works	1.835	1.385	(3.222)	(3.663)	0.200	(3.464)	4.464	-	(1.000)
DSO Replacement RCV's	(2.773)	1.150	1.360	-	-	(0.262)	0.813	(0.551)	-
TOTAL BUDGET PROPOSALS - Removals	(3.759)	3.559	(0.837)	(3.663)	0.337	(4.362)	5.328	0.725	(1.691)
TOTAL BUDGET PROPOSALS (Service)	(0.645)	12.543	4.998	3.412	8.057	28.364	(4.699)	(20.216)	(3.449)
Corporate - Transformation Programme	4.000	9.000	3.000	-	-	16.000	(16.000)	-	-
Capitalisation Directions	33.748	20.973	-	-	-	54.721	(54.721)	-	-
Total additional Capital Directions	37.748	29.973	3.000	-	-	70.721	(70.721)	-	-
TOTAL BUDGET PROPOSALS (All)	37.103	42.516	7.998	3.412	8.057	99.085	(75.420)	(20.216)	(3.449)

Table 4 - Removals from existing Programme (included in Table 1)

	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total £m
Scheme						
Electric Vehicle Network - LEVI	(0.038)	(0.048)	(0.139)	-	-	(0.225)
Flood Defence (Sponge City)	(0.361)	-	-	-	-	(0.361)
DSO Replacement RCV's	(0.262)	-	-	-	-	(0.262)
Reception Works	(0.050)	-	-	-	-	(0.050)
Estate Management - Void Works	1.835	1.385	(3.222)	(3.663)	0.200	(3.464)
Total Removals	1.124	1.337	(3.360)	(3.663)	0.200	(4.362)

Table 5 Reprofiting of existing Programme (included in Table 1)

	26/27 Draft Estimate £m	27/28 Draft Estimate £m	28/29 Draft Estimate £m	29/30 Draft Estimate £m	30/31 Draft Estimate £m	Total £m
Scheme						
Electric Vehicle Network - LEVI	(2.000)	0.700	1.164	-	0.137	-
Flood Defence (Sponge City)	(0.372)	0.372	-	-	-	-
DSO Replacement RCV's	(2.510)	1.150	1.360	-	-	-
Destination Farnham Road	(2.200)	2.200	-	-	-	-
Total Reprofiting	(7.082)	4.422	2.524	-	0.137	-

Table 6 - Overall Reconciliation of Movement from Q3 Programme

CAPITAL GENERAL FUND	26/27	27/28	28/29	29/30	30/31	Total
Movement - Original to revised	£m	£m	£m	£m	£m	£m
Revised Budget Feb Cabinet (Q3)	46.162	12.656	8.574	9.039	-	76.431
Removals	1.124	1.337	(3.360)	(3.663)	0.200	(4.362)
Additions:						
Adults	-	-	-	-	1.415	1.415
Childrens Services	0.825	0.325	0.325	-	3.170	4.645
RHE - Environmental	0.795	0.375	0.275	0.606	1.395	3.446
RHE - Highways	2.639	4.564	3.855	5.088	-	16.146
RHE - Property	0.500	1.380	1.380	1.380	1.380	6.020
DDaT	0.694	-	-	-	0.360	1.054
Total additions (Services)	5.453	6.644	5.835	7.074	7.720	32.726
Reprofile						
RHE - Environmental	(4.882)	2.222	2.524	-	0.137	-
RHE - Highways	(2.200)	2.200	-	-	-	-
Total Reprofile (Services)	(7.082)	4.422	2.524	-	0.137	-
Virements						
RHE - Highways	(0.140)	0.140	-	-	-	-
Total Virements (Services)	(0.140)	0.140	-	-	-	-
Total Service Proposals (REM, ADD, VIR)	(0.645)	12.543	4.998	3.412	8.057	28.364
Corporate Transformation (New)	8.000	9.000	3.000			20.000
Capital Direction (New)	33.748	20.973				54.721
Total Transformation & CD	41.748	29.973	3.000	-	-	74.721
Draft Programme	87.265	55.172	16.572	12.451	8.057	179.516

Table 7: HRA Capital Programme

EXPENDITURE	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	Forecast £m	Budget £m	Budget £m	Budget £m	Budget £m	Budget £m
Commissioning of Repairs Maintenance and Investment Contracts	0.079	0.150	0.150	0.000	0.000	0.000
Stock Condition Survey	0.000	0.750	0.250	0.000	0.000	0.000
Boiler Replacement and heating	0.680	0.752	0.818	0.813	0.815	0.770
Kitchen & Bathroom Replacement	1.000	2.618	3.241	3.135	3.199	3.279
Electrical Systems	0.475	0.382	0.412	0.446	0.409	0.430
External rendering, repairs and redecoration of housing block	1.006	1.141	1.160	1.127	1.130	1.187
Garage & Environmental Improvements	0.500	0.500	0.500	0.500	0.500	0.525
Capitalised Repairs	0.105	0.108	0.110	0.113	0.122	0.128
FRA & Asbestos Removal Works	2.000	1.256	0.750	0.400	0.400	0.400
Major Aids & Adaptations	0.315	0.323	0.331	0.339	0.366	0.384
Windows and Door Replacement	0.673	0.741	1.436	1.367	1.066	0.950
Roof Replacement	2.425	2.475	3.041	3.258	2.625	2.622
Structural	0.108	0.178	0.213	0.168	0.143	0.150
Security & Controlled Entry Modernisation	0.415	0.323	0.230	0.105	0.040	0.040
Capitalised voids	0.063	0.065	0.066	0.068	0.073	0.077
Housing Management System (NEC) Upgrade	0.000	0.794	0.796	0.340	0.000	0.000
De-Carbonisation Works	6.173	6.273	6.373	6.473	6.580	6.580
Total - Repairs & Maintenance (RMI)	16.018	18.829	19.877	18.652	17.468	17.520
Tower and Ashbourne	0.256	0.000	0.000	0.000	0.000	0.000
Garrick House	2.000	1.200	0.000	0.000	0.000	0.000
Affordable Homes Acquisitions	6.498	5.000	5.000	5.000	5.000	5.000
Rigby Lodge	2.000	0.000	0.000	0.000	0.000	0.000
Total - Affordable Homes	10.753	6.200	5.000	5.000	5.000	5.000
TOTAL HRA CAPITAL PROGRAMME	26.771	25.029	24.877	23.652	22.468	22.520
FINANCING						
Major Repairs Reserve (MRR)	8.755	11.975	14.946	12.986	12.775	13.800
Capital Receipts Reserve (CRR)	13.726	8.763	5.641	10.666	9.693	6.720
Grant	2.791	2.791	2.791	0.000	0.000	0.000
Section 106	1.500	1.500	1.500	0.000	0.000	0.000
Revenue Contributions	0.000	0.000	0.000	0.000	0.000	2.000
Total Financing	26.771	25.029	24.877	23.652	22.468	22.520