

Slough Borough Council

Report To:	Corporate Improvement Scrutiny Committee
Date:	9 th December 2025
Subject:	Refresh of Forward Work Programme of the Corporate Improvement Scrutiny Committee (CISC)
Chief Officer:	Sukdave Ghuman, Monitoring Officer
Contact Officer:	Gary Lelliott, Statutory Scrutiny Officer Amy O'Brien, Scrutiny and Governance Officer
Ward(s):	All
Exempt:	No
Appendices:	Appendix A: Draft refreshed Forward Work Programme Jan 2026-April 2026 Appendix B: Workplan as at November 2025

1. Summary

1.1 This report sets out the latest version of the work programme for the Corporate Improvement Scrutiny Committee (CISC), included at Appendix A. It follows a review and refresh, by members, of the then current workplan Appendix B, and also includes key training workshops and Briefings for members

Recommendation/s/request for direction from the committee

1.2 The Corporate Improvement Scrutiny Committee is recommended to:

- review and agree the refreshed Forward Work Programme (Appendix A).

2. Report

2.1 The Corporate Improvement Scrutiny Committee (CISC) is invited to agree this revised work programme (Appendix A) whilst noting that it is a living document and is intended to continue to evolve in response to events over the course of the period covered. In the usual course of things, it will also be fully refreshed after each Annual Council.

2.2 The updated work programme (Appendix A) is the result of a review and refresh of the June 2025-April 2026 Forward Plan that took place on 18 November for which members were invited to submit proposals for new topics/issues to which they felt CISC might be able to add value.

2.3 Members attended a workshop on 18th November 2025 where they considered:

- The work programme for the committee that was approved at the April 2025 Meeting
- Template for scoring proposals

- Cabinet's Forward Plan (published on the website) [Forward plan - Notification of Decisions - December 2025 to February 2026](#)

2.4 There were no proposals submitted ahead of the workshop, but there were 3 items that members have requested come back to the CISC from September to November 2025.

- Overview and Improvement Plan for Housing Demand and Temporary Accommodation Services
- Recycling Team Workplan
- Procurement Improvement Plan

3 Implications

3.1 Financial implications

This is not a decision-making report so there are no direct financial implications. Where further work is required to respond to the issues identified, any recommendations from CISC will be made to Cabinet.

3.2 Legal implications

The Local Government Act 2000 introduced a new political management system for local councils in England and Wales, requiring them to have a separate 'executive' in the form of a leader, or elected mayor, and cabinet. To provide a counterweight for this, the Act also introduced the concept of 'overview and scrutiny' – sometimes referred to simply as 'scrutiny' – whereby every council with an executive management structure is required to have an overview and scrutiny committee. This enables the rest of the council to scrutinise the executive by investigating their decisions; policies; issuing reports and recommendations where any shortcomings are identified. Four key roles for overview and scrutiny are: holding executive, individual cabinet members and chief officers to account to ensure corporate priorities are met; policy development and review; external scrutiny, and performance management and best value.

3.3 Risk Management implications

Overview and Scrutiny, commonly referred to as Scrutiny, is a statutory function and is currently subject to government direction in Slough. Failure to develop and approve a Forward Work Programme for Corporate Improvement and Scrutiny would increase the risk of challenge and criticism. The process of scrutiny itself can often serve as an early risk warning mechanism for the organisation.

3.4 Environmental implications

There are no known environmental implications arising from this report.

3.5 Equality implications

There are no known equality implications arising from this report