

Slough Borough Council

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| Report To: | Corporate Improvement Scrutiny Committee |
| Date: | Tuesday 25 November 2025 |
| Subject: | Seeking feedback on the Joint Local Health & Wellbeing Strategy – 2026 - 2036 |
| Lead Member: | Cllr Ishrat Shah |
| Chief Officer: | Tessa Lindfield, Director of Public Health, Slough Borough Council |
| Contact Officer: | Charlotte Littlemore, Public Health Programme Manager |
| Ward(s): | All |
| Exempt: | No |

1. Summary

- 1.1 This report provides an update on Slough's draft Joint Local Health & Wellbeing Strategy – 2026 – 2036.
- 1.2 This report is presented for scrutiny only. Feedback from the Corporate Improvement Scrutiny Committee will be crucial in shaping the final version of the strategy before it is submitted to the Health & Wellbeing Board for approval on Tuesday 9 December, and subsequently shared with Cabinet in February for information before its formal launch in March 2026.

2. Recommendation/s/request for direction from the committee

Direction from the Corporate Improvement Scrutiny Committee is being requested in the following key areas:

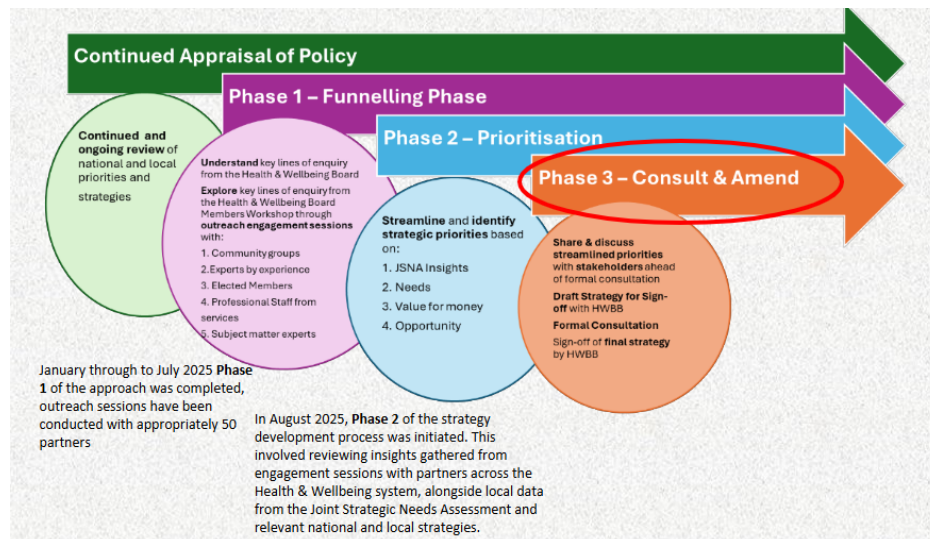
1. **Vision:** Do you support the draft vision for Slough — *a healthy place where everyone can thrive*? Does it reflect the future you want for our community?
2. **Strategic Drivers:** Are the three proposed drivers — *People at the Centre, Prevention, and Growing Our Health and Wellbeing System with Slough in Mind* — the right areas to focus on to address health inequalities?
3. **Relevance:** Does the strategy reflect the health and wellbeing challenges faced by you, your family, or your community?
4. **Additional Feedback:** Do you have any other comments or suggestions regarding the draft strategy?

3. Report

3.1 Introduction

3.1.1 Slough's Joint Local Health & Wellbeing Strategy is scheduled for launch in March 2026. It sets out a bold and ambitious vision for a healthier, more equitable Slough.

3.1.2 Figure 1 (below) outlines the methodology used to develop the strategy.



3.1.3 From January through to July 2025 Phase 1 of the approach was completed, outreach sessions have been conducted with appropriately 50 partners, in which an opportunity was provided for partners to share their thoughts on what priorities should be reflected within the strategy as well as understand what a healthy Slough means to them and their services.

3.1.4 In August 2025, Slough Borough Council's Public Health team initiated Phase 2 of the strategy development process. This involved reviewing insights gathered from engagement sessions with partners across the Health & Wellbeing system. Alongside local data from the Joint Strategic Needs Assessment and relevant national and local strategies. These inputs were used to shape the Draft Slough Joint Local Health & Wellbeing Strategy 2026–2036, to be presented to the Health & Wellbeing Board.

3.1.5 The draft vision for the strategy is: *"Slough – a healthy place where everyone can thrive,"* reflecting a shared ambition to create an inclusive, supportive environment that promotes health and wellbeing for all residents.

3.1.6 Phase 3 of the strategy development took place between September and November 2025. Slough Borough Council's Public Health team, working in partnership with the Strategy, Change and Resident Engagement team, designed and delivered a mixed-methods consultation plan to gather feedback on the Draft Slough Joint Local Health & Wellbeing Strategy 2026–2036. The consultation targeted both residents and professionals working in Slough and ran for six weeks. Key activities included:

- **Online consultation:** An online consultation was launched via the Slough Citizen Space portal, running from September to mid-November 2025, allowing residents to review and comment on the draft strategy.

- **Outreach:** The Public Health team facilitated outreach engagement sessions with system partners, held both in person and online. These sessions included a presentation of the draft strategy followed by a structured questionnaire to collect feedback.
 - **Communications:** A coordinated digital communications campaign was delivered across social media, resident newsletters, and internal Slough Borough Council channels to raise awareness and encourage participation among staff and residents.
- 3.1.7 Additional feedback was gathered by promoting the consultation through key strategic partnerships, including (but not limited to) the Health and Social Care Partnership, Safer Slough, the Children and Young People (CYP) Partnership, the Safe in Slough Partnership, the Co-Production Network, and the Older People's Forums.
- 3.1.8 Following the consultation period, the following actions are underway to finalise and implement the strategy:
- **Strategy Finalisation:** Feedback from the consultation is being incorporated into the final version of the strategy. A report will be submitted to the Corporate Improvement Scrutiny Committee to gather final input during the strategy's formative stage.
 - **Design & Branding:** The final strategy document is undergoing graphic design and formatting to ensure it is visually engaging and aligned with Slough Borough Council's branding.
 - **Formal Approval – Health & Wellbeing Board:** A summary of consultation feedback and key amendments will be presented to the Health & Wellbeing Board for formal approval on Tuesday, 9 December 2025.
 - **Internal Sign-off – Slough Borough Council:** The strategy will be submitted to Cabinet in February and to Full Council in March for internal sign-off.
 - **Public Launch:** The strategy will be officially launched between January and March 2026, supported by a targeted communications and engagement plan.
- 3.1.9 Appendix 1 –provides a copy of the DRAFT – Joint Local Health & Wellbeing Strategy – 2026 – 2036.

3.2 Background

- 3.2.1 A Joint Local Health & Wellbeing Strategy (JHWS) is a collaborative framework developed by a local authority's Health and Wellbeing Board (HWBB), in partnership organisations represented on the Board such as the NHS and other public, voluntary, and community sector. Its purpose is to improve health outcomes and reduce inequalities across all age groups within the local population. The statutory basis for JHWSs is set out in the Health and Social Care Act 2012.
- 3.2.2 The Health & Wellbeing Board has a duty to deliver a JLHWSs to improve the health and wellbeing of the local community and reduce inequalities for all ages.
- 3.2.3 JLHWSs should set out a small number of key strategic priorities for action, that will make a real impact on people's lives.
- 3.2.4 JLHWSs should translate evidence and data findings into clear outcomes that the Health & Wellbeing board wants to achieve, which will inform local commissioning

– leading to locally led initiatives that meet those outcomes and address the needs to improve healthy life expectancy and tackle inequalities.

3.3 The Corporate Improvement Scrutiny Committee’s input and feedback on the vision, strategic drivers and relevant health and wellbeing challenges plays a distinct and critical role. As the final group to review the Health and Wellbeing Board strategy before sign-off, the feedback provided will directly shape the final version that goes to the Health & Wellbeing Board for sign-off. This provides an opportunity to identify gaps or concerns that may not emerge through the broader consultation.

4. Implications

Financial implications

1.1. There are no direct financial implications arising from this report.

Legal implications

1.2. There are no direct legal implications arising from this report.

Risk management implications

1.3. There are no direct risk management implications arising from this report.

Environmental implications

1.4. There are no known environmental implications arising from this report

Equality implications

1.5. The equality implications of a JLHWSs strategy are critical in ensuring that the strategy promotes fair access, reduces health inequalities, and improves outcomes for all residents.

Corporate Parenting Implications

1.6. There are no direct corporate parenting implications arising from this report.

Appendices

Appendix 1 - DRAFT Joint Local Health & Wellbeing Strategy – 2026 – 2036.