Scrutiny Review into Communities

Date of Review: Municipal Year 24-25

Review Objectives: To foster an improved sense of community, to bridge social divides and to encourage individuals to be active within their respective community.

Reason for Review being undertaken: Safer Neighbourhoods and Active Communities Scrutiny Board commissioned a Review based upon a few points. Including being one of the most suggested topics by Members of the Public in relation to improved community relations, including community cohesion and culture sharing. As well as more contextual background of the 2024 riots across the United Kingdom, there was a strong feeling from Members of the Board to ensure communities across Sandwell felt-safe and felt a connection to their local area.

Evidence and Sources

Source Type	Name and Details	Key Evidence Provided	Reliability/ limitations
Local Data platform	Sandwell Trends – A data and	Offers detailed data on	Reliable for Local context but must
	intelligence platform managed by	population diversity,	be supplemented with qualitive
	Sandwell Council, providing local	deprivation levels,	evidence and lived experiences for
	demographic data, community	migration patterns and	a fuller picture.
	profiles and social indicators.	neighbourhood cohesion	
		indicators in Sandwell.	
	Home page - SANDWELL		
	TRENDS	Useful for identifying	
		community needs and	
		cohesion challenges.	
Community Engagement	Faith Sector Sessions workshop or	Provided valuable	High value for lived experience and
	consultation held with	qualitative insights into	grassroots perspectives. May not
	representatives from local faith	interfaith relations, barriers	represent all faith groups equally or
	communities across Sandwell to	to community cohesion,	comprehensively.

	discuss social cohesion and community challenges. <u>For Professionals Healthy</u> <u>Sandwell</u>	and how faith-based groups contribute to local unity and resilience.	
Public Consultations	Consultation and Communication session organised to engage with residents, community leaders and stakeholders on local cohesion and integration efforts.	Gathered views on communication barriers, trust in local institutions, and opportunities to strengthen community connections through shared information.	Captures diverse public opinion, through feedback may be reflected only those already engaged. There was no 'correct' type of consultation as the best method differed based on the type of response being sought. Whilst surveys garnered the largest response, focus groups with the target population were beneficial for subjects such as Adult Social Care policies. The demographic data available was inconsistent in some areas and a more prescriptive approach to consultations would be of benefit. This could include mandating that all Council departments use the same age brackets as the National Census.
Statistical data	Measures of Civic Engagement- voter turnout. Local and national voter turnout statistics (e.g. local elections, general elections).	Provides insight into levels of civic participation, democratic engagement and potential disengagement in certain communities or demographics.	Quantitative data is objective and useful for trend analysis but doesn't explain underlying causes of low engagement.

Comparative Research	Review what other Council	Offers comparative models	Gives insight into other regions and
	approaches have been.	of community engagement,	local authorities, which can be used
	Desktop research into initiatives,	partnership models and policy employed by other	for benchmarking data.
	strategies and best practises used	local authorities and	Might not be relevant to local
	by other Councils to promote social cohesion.		demographics, however.
	Examples of Council included Bradford, Rotherham and Stoke		
Online Resources/ Practical	We Make Camden, is a Camden	Demonstrates a practical	The project is an example of
online tool	Council initiative allowed residents	citizen led approach to	community led initiatives, but limitations around Camden's
	to design and lead on Local community initiatives.	community-based issues.	demographical and socio-economic
		This included grassroot	status in comparison to Sandwell.
		ideas, funding allocation	·
		and step by step guidance.	
Training Event	Council Culture -Training session	A workshop and training	
	on 18 June 2025.	session centred around	
	COUNCIL CULTURE New	Council culture working better with Local residents.	
	<u>Citizen Project</u>		
Policy Document	Independent Commission on	Provided ideas on new	Whilst has new approach to one of
	neighbourhoods Report titled "Think Neighbourhoods: A new	approaches to fix neighbourhoods, including	the country's biggest policy challenges.
	approach to fixing the country's	economic integration and	challenges.
	biggest policy challenges"	community led initiatives.	Requires a tailored approach to Local Authorities as the report
	Think Neighbourhoods: A new		covers a national scope.
	approach to fixing the country's		
	biggest policy challenges		

Policy Document	Local Trust -Left behind report	Provided ideas on how to	Requires Local Authorities to adopt
		uplift left behind	and tailor the report to said
	The Local Trust - Left Behind?	communities.	authorities.

Key Findings

Following the Scrutiny Review meeting the following themes and findings were discussed:

Theme	Summary of Findings
Intersectionality	It was understood that Sandwell is a diverse Borough, and residents may have multiple identities that span across multiple demographics and communities.
	The six towns that make up the borough, have vastly different compositions and needs.
Borough Structure	Towns across Sandwell have unique identities and are made up of different communities. Whilst scrutiny reviews are strategic in nature and should be focused on matters at a borough wide level, regard can also be had for town and ward tiers of locality. Ward Coordinators and town profiles could feed into the review where appropriate.
National Best Practice	Looking external to the Borough may provide the best opportunities for understanding what works well, and how this can be adapted for use in Sandwell. By approaching national organisations rather than local organisations which already operate within the Borough we can explore alternatives to the current arrangements.
	By looking at case studies of communities which are analogous and statistical neighbours to Sandwell, (have similar levels of deprivation, are ethnically diverse and are close to cities but

	have their own distinct identities) can provide learning opportunities.
Consultation Participation	Those from hard- to- reach communities are less likely to respond to consultations conducted by the Council.
	Consultation response levels were identified as a key and measurable factor in monitoring levels of engagement. Members indicated that an improved consultation process could be a key workstream of the scrutiny review.
	 Key lines of enquiry with regards to this matter could be: a) Is there a standard operating procedure (SOP) for conducting consultations or do different departments conduct them differently? b) What corporate guidance is currently provided and is this suitable for all communities? c) Do different consulting methods (Citizen space, in person, paper forms in libraries etc.) incur differing response levels by community group? d) How are specific instances (cultural sensitivities, English not- first- language) addressed as part of the consultation period?
	Consultation data and input from Service Improvement and Corporate Communications departments has been sought as part of the review.
Tailored approach to communities	Research indicates that professionals are likely to encounter increased barriers and resistance from a community group when they are perceived to be an outsider.

	The champions programme within the Directorate of Public Health demonstrated that those from hard- to- reach communities are more likely to respond to key messaging and reported higher levels of engagement when messaging came from those within their communities and trusted local leaders rather than an external body.
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