Service Area	Appendix	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	(Use of)/ Contribution to Reserves	Projected Outturn Variance
		£'000	£'000	£'000	£'000	£'000
People - Adult Social Care	1A	85,111	85,020	(91)	0	(91)
People - Children's Services	1B	105,088	103,961	(1,126)	(156)	(1,282)
People - Public Health	1C	0	2,074	2,074	(2,074)	(0)
Place - Environment	1D	73,444	74,819	1,375	(330)	1,045
Place - Housing	1E	4,274	4,855	581	(581)	(0)
Place - Regeneration	1F	10,264	12,155	1,891	(1,946)	(55)
Assistant Chief Executive	1G	11,137	11,229	92	(116)	(24)
Finance and Transformation	1H	26,088	26,763	675	(669)	6
Corporate Management	11	464	394	(70)	0	(70)
Net Service Expenditure		315,870	321,271	5,401	(5,872)	(472)
Capital Charge Adjustment		(26,461)	(26,461)	0		0
External Interest Payments		20,136	19,136	(1,000)	1,000	0
Interest/Dividend Receipts		(10,000)	(13,630)	(3,630)	1,880	(1,750)
Contingency		2,599	2,599	0		0
Change in Earmarked Reserves		5,840	5,840	0		0
Corporate Items	1J	25,024	30,671	5,647	(5,954)	(307)
Centrally Held Budgets		17,138	18,154	1,017	(3,074)	(2,057)
Collection Fund Surplus		(1,107)	(1,107)	0		0
Council Tax		(135,870)	(135,870)	0		0
Business Rates		(114,106)	(114,106)			0
Business Rates Top-Up		(42,378)	(43,460)	(1,082)	1,082	0
Section 31 Grants		(38,123)	(41,244)	(3,121)	3,121	0
New Homes Bonus		(776)	(776)	0		0
Services Grant		(648)	(648)	0		0
Sources of Funding		(333,008)	(337,211)	(4,203)	4,203	0
Total Not Conoral Fund Expenditure		/ 0\	2,215	2.045	/A 743\	(2 F20)
Total Net General Fund Expenditure		(0)	۷,۷15	2,215	(4,743)	(2,529)
Housing Revenue Account (HRA)	1K	0	(652)	0 (652)	652	(0)
, ,	1L	0	, ,	, ,		(<mark>0)</mark> 52
Delegated Schools Grant (DSG)		١	6,430	6,430	(0,376)	52
Total Net Expenditure		0	7,993	7,993	(10,469)	(2,477)

Adult Social Care APPENDIX 1A

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Management Team	882	2,086	1,204	0	,	Vacancy management efficiencies target applied to this area, while vacancy management efficiencies achieved across the directorate. The budget pressure in this area is partly offset by a forecast year-end reduction of (£0.144m) to the provision for outstanding debt
Social Work	4,767	5,432	665	0	665	£0.520m budget pressures in social work teams due to use of agency staff and overtime to cover vacancies pending recruitment, and £0.145m budget pressure relating to Best Interest Assessments and DoLS Assessments. The service currently has over 50 agency staff.
External Placements	68,148	67,116	(1,032)	0	,	(£0.707m) additional free nursing care income from the ICB and (£0.500m) use of the residual Contain Outbreak Management Fund grant to fund placement costs, offset in part by £0.175m overspend on placement costs
Direct Services	8,907	8,141	(766)	0	(766)	Vacancy management efficiencies
Commissioning & Safeguarding	2,407	2,245	(162)	0	,	(£0.118m) vacancy management efficiencies, (£0.024m) additional income and (£0.020m) operational variances across commissioned contracts
Better Care Fund	0	0	0	0	0	No variation from budget
TOTAL	85,111	85,020	(91)	0	(91)	0

Children and Education APPENDIX 1B

Service Area	Net Budget	Projected Outturn £'000	Projected Outturn Variance Before Reserve Transactions £'000	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
Director of Children's Services	15,982	17,490	1,508	0		Vacancy management efficiencies target applied to this area, while vacancy management efficiencies achieved across the directorate. Additionally, there is a forecast year-end contribution of £0.200m to the provision for outstanding debt
Education Services	1,074	621	(453)	0	, ,	Additional income from de-delegated services and Early Years DSG funding. Staffing vacancies to meet the vacancy management efficiencies target.
Inclusive Learning	3,061	3,027	(34)	0	(34)	Vacancy management efficiencies
Children & Education Support Services	13,053	11,714	(1,339)	0	, , ,	Impact of SEND3 procurement, where the cost of home to school transport per day has reduced significantly and has been updated for changes to routes.
Commissioning, Partnerships & Improvement	9,726	8,918	(808)	(156)	(964)	Vacancy management efficiencies and additional income for the Sandwell Adult Family Learning (SAFL) service. The variance also reflects the creation of the Employment of Skills reserve to continue the funding of service into 2025/26 (£0.308m).
Children's Social Care	61,792	61,792	0	0	0	No variation from budget
Central Items	400	400	0	0	0	No variation from budget
TOTAL	105,088	103,961	(1,126)	(156)	(1,282)	

Public Health APPENDIX 1C

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Public Health	0	0	0	0		No variation from budget
Research and Intelligence	499	453	(46)	0	(46)	Staffing underspend due to reharges to grant funded activities
Public Health Management	2,596	2,231	(365)	142	(223)	Staffing underspends due to the delay in recruitment to vacant posts
Public Health Grant	(27,302)	(28,140)	(839)	0	(839)	Additional funding for the Public Health Grant 2024/25 to fund NHS pay award
Public Health (Healthy Lives)	11,533	11,177	(356)	0		Proposed programme reduction in the level of activities expected. Includes slippage in the redirects to other directorates
Public Health (People)	15,750	15,529	(221)	0	,	Underspend on Health checks contract, due to reduced number of health checks expected to be carried out, offsetting the overspend on the cooperative working agreements
Public Health (Place)	1,084	825	(259)	(2)		Staffing underspend due to the delay in recruitment for vacant posts. Slippage on redirects to other directorates
Public Health Reserve	(4,160)		4,160	(2,214)	1,946	Draw from reserve adjusted to balance directorate position to nil variance
TOTAL		2.074	0.074	(0.074)	(0)	
TOTAL	0	2,074	2,074	(2,074)	(0)	0

Environment APPENDIX 1D

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Contracts, Projects, Strategy & Policy, Green Services, Green Spaces & Visitor Services	44,558	46,126	1,568	(298)		£1.729m non-staffing budget pressures and unachieved efficiencies within Green Spaces, Visitor Services and Green Services, mostly due to income budget pressures but also due to premises, transport and supplies and services costs over the budgeted level, partly offset by (£0.088m) vacancy management efficiencies within the same group of services. (£0.349m) in year savings relating to Leisure utilities costs, and (£0.022m) vacancy management efficiencies within Contracts, Projects, Strategy and Policy.
Highways Services	19,738	19,335	(403)			Employee variance of £0.115m, offset by (£0.369m) underspend in Highways Maintenance and Engineers & Highways Consultancy, and projected higher recharging income & Bikeability grant (partly offset by income shortfall in car parking) of (£0.149m)
Public Protection, Community Safety and Events	3,976	4,359	383	(3)	379	£0.253m non-staffing budget pressures and unachieved efficiencies in Events, and £0.412m forecast unachievable income budgets within Public Protection, relating to Proceeds of Crime Act and abandoned vehicles, and £0.050m unachieved pest control efficiency. Pressures are offset in part by (£0.106m) vacancy management efficiencies and underspends in supplies and services and transport of (£0.229m)
Libraries, Archives and Heritage	4,869	4,848	(21)	(28)		Pressures due to unachievable premises efficiency of £0.068m and emergency archives treatment of £0.096m, offset by employee underspends (£0.164m), income (£0.022m) and use of reserve (£0.028m)
Directorate Management	302	151	(151)		(151)	(£0.099m) employee budget efficiencies and (£0.052m) forecast year-end reduction to the provision for outstanding debt
TOTAL	73,444	74,819	1,375	(330)	1,045	

Housing APPENDIX 1E

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Community Partnerships and Support Services	981	906	(75)		(75)	Income from Tanhouse review of (£0.061m) and income from supported accommodation services of (£0.035m), offset in part by £0.022m historical utility bills for Cradley community centre
Housing Solutions	2,914	3,506	592	(581)	11	£0.749m budget pressure relating to use of temporary accommodation which is offset in part by (£0.580m) use of legacy grant income held in reserve. There are employee related pressures of £0.095m and a pressure of £0.061m from Pathfinder funds, offset with additional funds from Rough Sleeper for SWEP provision (£0.100m) and (£0.214m) additional income for staffing.
Income Management and Money Advice	497	379	(118)		(118)	(£0.214m) income from NHS for welfare rights service, offset by pressures £0.047m from welfare rights sytem, £0.022m pressure from Right To Buy sales and staffing pressure £0.027m.
Tenancy & Estate Management	(671)	(489)	182		182	£0.180m loss of garages income due to high void rate and write-offs of irrecoverable invoiced debt relating to previous years. £0.049m of the budget pressure is an unachievable income efficiency
Management	553	553	(0)		(0)	Vacancy management efficiencies (£0.045m) offset with a forecast year- end contribution of £0.045m to the provision for outstanding debt
TOTAL	4,274	4,855	581	(581)	(0)	

Regeneration APPENDIX 1F

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Growth and Spatial Planning Service	2,694	3,407	713	(1,335)	(622)	Vacancy management efficiencies of (£0.417m), plus one-off expenditure efficiencies of (£0.175m) due to the use of other time-limited streams and income from a one-off management fee of (£0.060m) charged against the UK Shared Prosperity Fund, partly offset by £0.030m reduced recharges to capital of the transport team, as a result of vacancies
Development Planning and Building Control Service	558	1,122	564	(110)	454	Reduced income from planning application fees of £0.500m and reduced income of £0.200m from building regulation fees due to the requirements of the Building Safety Act and the economic slowdown. Pressures offset by vacancy management efficiencies of (£0.146m) and a premises in-year saving of (£0.100m) from use of a reserve for expenditure in relation to works to make safe dangerous structures
Strategic Assets and Land Service	7,005	6,997	(8)	(501)	(509)	Additional premises expenditure due to a rent revaluation of £0.062m, and unbudgeted business rates bills of £0.170m in relation to sites awaiting redevelopment. Compulsory purchase compensation costs of £0.134m. Pressures offset by vacancy management efficiencies of (£0.542m) and income of (£0.252m) in relation to insurance claims settled in 2024-25 where the associated expenditure was in a prior year. Other minor in-year savings of (£0.081m)
Management	7	629	622	0	622	Vacancy management efficiencies target applied to this area, while vacancy management efficiencies achieved across the directorate. Additionally, there is a forecast year-end contribution of £0.050m to the provision for outstanding debt
TOTAL	10,264	12,155	1,891	(1,946)	(55)	

Assistant Chief Executive APPENDIX 1G

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Assistant Chief Executive	(160)	740	900	0	900	Vacancy management efficiencies target applied to this area, while vacancy management efficiencies achieved across the directorate.
Human Resources	4,407	4,030	(377)	0	(377)	Vacancy management efficiencies of (£0.369m) and training budget efficiencies of (£0.128m) as a result of replacing external provision with in-house delivery, offset in part by reduced SLA and traded income of £0.082m and supplies and services budget pressures of £0.039m
Strategy and Performance	944	1,047	103	(26)	77	£0.250m unachieved efficiencies, offset in part with vacancy management efficiencies of (£0.116m) and other minor savings against supplies and services of (£0.057m)
Corporate Customer	1,977	1,986	9	(90)	(81)	(£0.204m) vacancy management efficiencies, offset in part by £0.069m overspend relating to security costs and £0.052m other supplies and services budget pressures
Communications	817	792	(25)	0	(25)	(£0.082m) vacancy management efficiencies, and (£0.017m) additional income received, offset in part by overspends of £0.074m relating to software contracts
Equality, Diversity and Inclusion	417	291	(126)	0	(126)	Vacancy management efficiencies
Member Services	2,125	1,944	· ·	0	` ,	Members' allowances are forecast to be lower than budgeted for
Leader's Office	610	399	(211)	0	(211)	Vacancy management efficiencies
TOTAL	44 407	44 000	00	(440)	(0.4)	
TOTAL	11,137	11,229	92	(116)	(24)	

Finance and Transformation APPENDIX 1H

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance	Reasons for Variance
	£'000	£'000	£'000	£'000	£'000	
Director	529	1,295	766	0		Vacancy management efficiencies target applied to this area, while vacancy management efficiencies achieved across the directorate. Additionally, there is a forecast year-end contribution of £0.042m to the provision for outstanding debt
Oracle	568	568	0	•		No variation from budget
Financial Management	2,777	3,335	558	\ /		Minor variation from budget
Procurement	802	1,118	316	(111)		Additional staff costs due to use of interim staff to fill vacancies
Revenues and Benefits	5,744	5,081	(663)		` '	(£0.412m) vacancy management efficiencies, (£0.199m) additional recovery of council tax and NNDR court costs, additional new burdens grant of (£0.024m) and supplies and services efficiencies of (£0.028m)
Business Management	3,296	2,978	(318)	0		Vacancy management efficiencies
ICT	7,687	7,473	(214)	0		(£0.287m) underspend as a result of delays to the ICT modernisation programme and (£0.358m) vacancy management efficiencies, partly offset by unachieved hybrid print and mail efficiencies of £0.200m plus a further budget pressure relating to hybrid print and mail of £0.208m, and additional costs relating to Liquid Logic of £0.023m
Corporate Transformation	715	715	0			No variation from budget
Legal and Assurance	3,024	3,050	26	0		£0.040m budget pressure as a result of third party counsel and court costs and external legal fees, and £0.145m additional staff costs, offset in part by (£0.159m) additional income
Elections	1,112	898	(214)	0	, ,	(£0.153m) vacancy management efficiencies and receipt of (£0.069m) new burdens (Election Act) grant funding
Democracy	594	329	(265)	0	(265)	Vacancy management efficiencies
Registration Services	(759)	(76)	683	0	683	£0.483m forecast shortfall in income relating to cremations and burials, plus £0.200m forecast overspend on employee costs, supplies and services and utilities costs
TOTAL	26,088	26,763	675	(669)	6	

Corporate Management APPENDIX 1I

Service Area	Net Budget	Projected	Projected	Contributions	Final	Reason for Variance
		Outturn	Outturn	to/(from)	Projected	
			Variance	Reserves	Outturn	
			Before		Variance	
			Reserve			
			Transactions			
	£'000	£'000	£'000	£'000	£'000	
Chief Executive	427	357	(70)		(70)	This area contains a budget for a post that is no longer required.
Corporate Management	37	37	0		0	No variation from budget.
TOTAL	464	394	(70)	0	(70)	

Corporate Items APPENDIX 1J

Corporate Item	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve Transactions	Contributions to/(from) Reserves	Final Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000
West Midlands Transport Levy	14,396	13,916	(480)		(480)
West Midlands Magistrates Court	41	41	0		0
Environment Agency (Flood	0.4				
Defence)	94	94	0		0
Local Authority Subcriptions	104	132	28		28
Wolverhampton: WMCC and WMRE	45	26	(19)		(19)
Combined Authority	2,033 25	2,052	19		19
Special Events External Audit Fee	686	25 686	0		0
Insurance	(395)	(409)	(14)		(14)
Past Service Pension Costs	2,721	2,917	196		196
Bank Charges	335	2,917 496	161		161
Airport Rent Income	(100)	(92)	ισι		ΙΟΙ
Apprenticeship Levy	480	551	71		71
Pensions General	4,559	4,296	(263)		(263)
Forecast Reduction to Bad Debt	1,000	1,200	(200)		(200)
Provision	0	(14)	(14)		(14)
COVID-19 Emergency Funding	o o	1,971	1,971	(1,971)	0
COVID-19 Containing Outbreak		.,	-,•	(1,21.1)	
Management Fund	0	3,983	3,983	(3,983)	0
TOTAL	25,024	30,671	5,647	(5,954)	(307)

Housing Revenue Account

APPENDIX 1K

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve	Contributions to/(from) Reserves	Final Projected Outturn Variance
			Transactions		
	£'000	£'000	£'000	£'000	£'000
Housing Management	17,055	16,054	(1,001)	1,001	0
Asset Management	51,517	52,351	834	(834)	0
Corporate HRA	51,162	50,897	(264)	264	0
PFI	10,898	11,098	200	(200)	0
Recharges	20,478	19,683	(795)	795	0
Rents and Other Charges	(151,109)	(150,735)	374	(374)	0
TOTAL	0	(652)	(652)	652	0

Dedicated Schools Grant APPENDIX 1L

Service Area	Net Budget	Projected Outturn	Projected Outturn Variance Before Reserve	Contributions to/(from) Reserves	Final Projected Outturn Variance
			Transactions		
	£'000	£'000	£'000	£'000	£'000
Schools Block	158,538	158,534	(4)	4	0
High Needs Block	70,688	77,122	6,434	(6,382)	52
Early Years Block	38,882	38,882	0		0
Central Schools Services Block	2,381	2,381	0		0
Dedicated Schools Grant	(270,489)	(270,489)	0		0
TOTAL	0	6,430	6,430	(6,378)	52