

Corporate Management

APPENDIX 1A

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Chief Executive	397	677	280	(280)	0		0
Corporate Management	(580)	(580)	0	0	0		0
TOTAL	(183)	97	280	(280)	0	0	0

Borough Economy

APPENDIX 1B

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Contracts, Projects, Strategy & Policy	39,779	40,251	472	(706)	(234)		(234)
Highways Services	19,775	19,775	(0)	0	(0)		(0)
Green Spaces, Visitor Services & Events	1,166	2,935	1,769	(357)	1,412		1,412
Public Protection and Community Safety	3,794	4,101	307	(582)	(276)		(276)
Libraries, Archives and Heritage	4,933	5,061	128	(253)	(125)		(125)
Directorate Management	427	182	(245)	0	(245)		(245)
TOTAL	69,875	72,305	2,430	(1,898)	532	0	532

Adult Social Care

APPENDIX 1C

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of) /Contribution to Reserves& RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
					0		0
Management Team	1,764	3,102	1,338	(1,455)	(117)		(117)
Social Work & Therapy	5,684	4,552	(1,132)	0	(1,132)		(1,132)
External Placements	67,987	66,222	(1,765)	(1,000)	(2,765)		(2,765)
Direct Services	7,329	6,242	(1,087)	(75)	(1,162)		(1,162)
Commissioning	3,067	2,828	(239)	0	(239)		(239)
Better Care Fund	0	2,160	2,160	(2,160)	0		0
			0	0	0		0
TOTAL	85,831	85,106	(725)	(4,690)	(5,415)	0	(5,415)

Directorate - Regeneration

APPENDIX 1D

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Growth and Spatial Planning Service	2,743	3,093	350	(613)	(263)	0	(263)
Development Planning and Building Control Service	744	1,007	263	(14)	249	0	249
Strategic Assets and Land Service	7,283	9,433	2,150	(1,596)	554	0	554
Management	619	131	(488)	(189)	(677)	0	(677)
			0	0	0		0
TOTAL	11,389	13,664	2,275	(2,412)	(137)	0	(137)

Housing

APPENDIX

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of) Reserves/ Corporate Resources/ RCCO	Projected Outturn Variance (£000)
	£'000	£'000	£'000	£'000	£'000
Community Partnerships and Support Services	1,153	1,284	131	0	131
Housing Solutions	1,478	1,032	(446)	446	0
Income Management and Money Advice	333	504	171	(73)	98
Tenancy & Estate Management	(828)	(653)	175	0	175
Management	167	(72)	(239)	0	(239)
TOTAL	2,303	2,095	(208)	373	165

Children's Services

APPENDIX 1F

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for Specific Purposes	Projected Outturn Variance following use of Reserves for specific purposes	Use of Reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Children's Services	8,543	7,259	(1,284)	0	(1,284)		(1,284)
Education Services	760	674	(86)	(217)	(303)		(303)
Inclusive Learning	2,592	2,422	(169)	0	(169)		(169)
Children & Education Support Services	8,869	18,703	9,835	0	9,835	(2,439)	7,396
Commissioning, Partnerships & Improvement	10,496	12,747	2,251	(3,036)	(785)		(785)
Children's Social Care	59,796	59,796	0	0	0	0	0
Central Items	400	400	0	0	0		0
TOTAL	91,455	102,002	10,547	(3,253)	7,294	(2,439)	4,855

Assistant Chief Executive

APPENDIX 1G

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Assistant Chief Executive	188	(497)	(685)	0	(685)		(685)
Human Resources	3,604	4,262	658	0	658		658
Strategy and Performance	1,380	1,106	(274)	20	(254)		(254)
Corporate Customer Communications	1,605 774	1,849 650	244 (124)	0 0	244 (124)		244 (124)
TOTAL	7,550	7,369	(181)	20	(161)	0	(161)

Finance

APPENDIX 1H

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director	126	(623)	(749)	0	(749)		(749)
Oracle	711	(1,174)	(1,885)	1,781	(104)		(104)
Financial Management	2,790	4,488	1,698	(953)	745		745
Procurement	620	777	157	(50)	107		107
Revenues and Benefits	3,901	4,957	1,056	(47)	1,009		1,009
Business Management	3,222	3,240	18	0	18		18
ICT	7,594	6,942	(652)	(569)	(1,221)		(1,221)
Corporate Transformation	537	767	230	0	230		230
			0	0	0		0
TOTAL	19,500	19,373	(127)	162	35	0	35

Law and Governance

APPENDIX 11

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director	436	83	(353)	0	(353)		(353)
Democracy	3,642	3,405	(237)	0	(237)		(237)
Registration Services	(691)	(572)	119	0	119		119
Legal and Assurance	2,839	3,447	608	46	654		654
Equality, Diversity and Inclusion	515	452	(63)	0	(63)		(63)
Leaders Office	562	404	(158)	0	(158)		(158)
			0	0	0		0
TOTAL	7,303	7,219	(84)	46	(38)	0	(38)

Public Health

APPENDIX 1J

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Communicable Disease	3,237	2,866	(371)	0	(371)		(371)
Long Term Conditions	3,476	2,491	(986)	0	(986)		(986)
Childrens	11,530	11,335	(195)	0	(195)		(195)
Substance Misuse & Smoking	4,240	4,068	(172)	0	(172)		(172)
Wider Determinants	5,353	5,111	(242)	(12)	(255)		(255)
Public Health Management	2,932	2,735	(198)	(76)	(273)		(273)
Public Health Grant	(26,658)	(26,658)	0	0	0		0
Public Health Savings / Reserve	(4,048)	0	4,048	(1,795)	2,253		2,253
			0	0	0		0
TOTAL	64	1,947	1,883	(1,883)	0	0	0

Housing Revenue Account

APPENDIX 1K

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific purposes	Projected Outturn Variance following use of reserves for specific purposes	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Repairs and Maintenance	38,444	37,117	(1,327)	(174)	(1,501)	1,501	0
Building Safety and Compliance	3,857	4,214	357	0	357	(357)	0
Business Excellence	1,947	1,564	(383)	0	(383)	383	0
Services in Borough Economy	4,152	4,740	588	(900)	(312)	312	0
Corporate HRA	48,193	47,687	(506)	0	(506)	506	0
Housing Management	16,454	15,751	(703)	(46)	(749)	749	0
PFI	(659)	241	900	0	900	(900)	0
Rents & Other Charges	(122,732)	(120,404)	2,328	0	2,328	(2,328)	0
SLA's	10,044	9,910	(134)	0	(134)	134	0
			0	0	0	0	0
TOTAL	(300)	820	1,120	(1,120)	0	0	0

Individual Schools Budget

APPENDIX 1L

Service Area	Total Budget	Projected Outturn	Projected Variance	(Use of)/ Contribution to Reserves & RCCO for specific	Projected Outturn Variance following use of reserves for	Use of reserves to offset pressures	Projected Outturn Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Individual Schools Budget	0	(1,069)	(1,069)	1,069	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
			0	0	0		0
TOTAL	0	(1,069)	(1,069)	1,069	0	0	0