

# Report to Cabinet

**18 October 2023**

<b>Subject:</b>	Sandwell Health and Care Partnership Alliance Agreement
<b>Cabinet Member:</b>	Cabinet Member for Health and Adult Social Care Cllr Suzanne Hartwell Cabinet Member for Children, Young People and Education Cllr Simon Hackett Cabinet Member for Public Health and Communities Cllr Syeda Khatun
<b>Director:</b>	Director of Adult Social Care Rashpal Bishop Director of Children's Services Michael Jarrett Interim Director of Public Health Liann Brookes-Smith
<b>Key Decision:</b>	Yes
<b>Contact Officer:</b>	Chris Guest Assistant Director Commissioning, Integration and Adult Safeguarding Board <a href="mailto:Chris_anne_guest@sandwell.gov.uk">Chris_anne_guest@sandwell.gov.uk</a>

## 1 Recommendations

- 1.1 That the Sandwell Health & Care Partnership Annual Report 2022-23 be received and the aligned governance arrangements be noted.



- 1.2 That approval be given to the Sandwell Health and Care Partnership Alliance Agreement as set out in Appendix 1 and support its implementation across the Local Authority to include Adult Social Care, Children's Social Care and Public Health.

## 2 Reasons for Recommendations

- 2.1 The Sandwell Health and Care Partnership (SHCP) approved the attached Alliance Agreement (Appendix 1) to be signed and upheld by participating partner organisations. The document, although not legally binding, sets out principles by which partners agree to work together as an integrated Place partnership and was developed in consultation with all members.
- 2.2 It is anticipated that it will facilitate the delivery of the agreed vision and objectives, providing a formal, jointly agreed framework to support and strengthen the role of Sandwell Place as it matures over coming years. In addition, this will support the requirements of Place to achieve delegated accountability from the Integrated Care Board (ICB) in line with the ICB readiness checklist.
- 2.3 The document includes a framework for the responsibility and accountability of individual organisations dependent on the mutually agreed level of involvement, enabling a tailored approach for partners.
- 2.4 The agreement is designed to supplement and work alongside 3<sup>rd</sup> party service contracts as an overarching structure for collaboration and integration.
- 2.5 The Terms of Reference for the Sandwell Health and Care Partnership Place Board which include the governance structure and partner members is attached (Appendix 3).
- 2.6 The Sandwell Health & Care Partnership Annual Report 2022-23 (Appendix 2) is attached which describes progress of the partnership over the past year and identifies clear priorities for the next year.



### 3 How does this deliver objectives of the Corporate Plan?

	<p>Best start in life for children and young people Children and Education as well as the Children's Trust are represented on the Sandwell Health and Social Care Partnership Board to ensure that the children's agenda is central to the development of plans and priorities across Place to improve outcomes for children and young people.</p>
	<p>People live well and age well Both ASC and Public Health have a place on the Sandwell Health and Social Care Partnership Board and play an active role in Place discussions to ensure more positive outcomes for people are achieved across health and social care, inequalities are addressed, and duplication is removed to ensure better value for money for shared investments.</p>
	<p>Strong resilient communities Working together across Place supports the development of strong resilient communities which can support Sandwell people to lead independent lives in their own homes or close to home. The links to primary care and the development of a Town Teams model supports collaboration and integration to support positive outcomes for people.</p>

### 4 Context and Key Issues

4.1 The Sandwell Health and Care Partnership are developing new integrated ways of working to improve the health and wellbeing outcomes of their population, increase the quality of care provided and provide long term financial sustainability for the system. This agreement is an integral part of the vision to promote integrated services that deliver personalised care and it is anticipated that this agreement will facilitate the objectives of Sandwell Health and Care Partnership as more fully described in this agreement.



- 4.2 The Sandwell Health and Care Partnership (SHCP) are developing a Place Based Partnership (PBP) through which to plan, manage and deliver integrated care, which will include informing future recommendations for improvements to the contractual environment and further develop and strengthen the role and responsibility of the Sandwell Place as this matures over the coming years.
- 4.3 Over the period of this agreement, the partners will work together positively and in good faith in accordance with the alliance principles to achieve the alliance objectives. The partners also envisage that this agreement will endeavour to provide flexibility to their relationship as may be required, from time to time, to implement the changes required either nationally or any subsequent changes to the Health or Social Care functions.
- 4.4 This agreement is the overarching agreement that sets out how we will work together in a collaborative and integrated way and the Service Contracts, the Service Operations Manual and Third-Party Service Contracts respectively set out how we will provide the Services.

## Purpose

- 4.5 The partners have agreed to form an alliance with the primary aim to improve the health and wellbeing outcomes for the population of Sandwell. In addition, the alliance will be established to improve the financial, governance and contractual framework for the delivery of the services within the Sandwell Health and Care Partnership scope.
- 4.6 Partners recognise that the successful implementation of the alliance will require strong relationships and the creation of an environment of trust, collaboration and innovation. This agreement provides a formal mechanism in which the partners will work together to deliver the agreed governance arrangements and objectives of SHCP through a set of behaviours that are described in this agreement.
- 4.7 This Alliance Agreement supports the wider Black Country and West Birmingham Integrated Care System Governance.



## Term

4.8 This agreement will come into force on the commencement date, once approved by all partners, and will expire on 31 March 2024. It is the intention of partners that this will be extended beyond this period.

## Exclusions

4.9.1 Each partner is a sovereign organisation and the Alliance is not a separate legal entity and as such is unable to take decisions separately from or bind the partners.

4.10 It is recognised that each partner has its own regulatory and statutory responsibilities and that there will be some decisions that will need to be reserved for consideration and determination by individual Boards/Cabinets/Governing Bodies. The limits of that authority will be recorded in partners' respective Schemes of Delegation.

## Aims and Objectives

4.11 The intention of the partners is that the alliance will deliver sustainable, effective, and efficient services with significant improvements over the term of the agreement. The partners have agreed to work collaboratively to:

- Improve the health and wellbeing outcomes for the Sandwell population
- Improve care delivery and quality standards in the provision of care
- Meet the statutory financial duties of all partner partners

4.12 The Sandwell Health and Care Partnership will deploy a programme of integrated working to contribute to the objectives above and the agreed outcomes of the Joint Partnership Board (JPB) and Health and Wellbeing Board strategy.



## Behaviours

4.13 Sandwell and West Birmingham NHS Trust (SWBT) will host the partnership and will engage with partners in a coordinated and integrated way which encourages collaboration and integration to achieve the alliance objectives:

- A shared vision and shared information
- Delivery of system outcomes
- Make ‘best for Sandwell’ decisions, understanding population needs and predicted demand to reduce duplication, mitigate risk and reduce costs
- Always demonstrate the service user’s best interests are paramount and ensuring the partnership promotes prevention and overall health and wellbeing
- Adopt an uncompromising commitment to trust, honesty, collaboration, innovation and mutual support.

## 5 Alternative Options

5.1 The Sandwell Health and Care Partnership (SHCP) approved the attached Alliance Agreement (Appendix 1) to be signed and upheld by participating partner organisations. The option of not asking for Cabinet to support this agreement was considered but all partners agreed that each of the individual governance structures should be given the opportunity to support this document to show commitment to partnership working across Place.

## 6 Implications

<b>Resources:</b>	There are no resource implications
<b>Legal and Governance:</b>	The document is not legally binding but sets out principles by which partners agree to work together as an integrated Place partnership and was developed in consultation with all members.
<b>Risk:</b>	A risk assessment has been carried out to identify and assess the decisions associated with the



	recommendations being sought. This has concluded that there are no significant risks that require reporting. For the risks identified, suitable measures are/ will be in place to manage these risks to an acceptable level.
<b>Equality:</b>	A focus on vulnerable and marginalised groups is a priority for members of the Alliance therefore it is anticipated that this work will have a positive impact on reducing inequalities.
<b>Health and Wellbeing:</b>	In addition to reducing inequalities in health, the Strategy will contribute to the wider wellbeing of individuals, families and communities.
<b>Social Value:</b>	By working together across Place to a shared agenda which reduces duplication and gets maximum value from the Sandwell pound should have a range of beneficial impacts on Sandwell's residents and communities.
<b>Climate Change:</b>	No direct impact

## 7. Appendices

None

## 8. Background Papers

None

