

Title of Report	Next Steps in Partnership Development for City and Hackney
For Consideration By	Health and Wellbeing Board
Meeting Date	19 March 2026
Classification	Public or Non-Public (delete as applicable)
Ward(s) Affected	Applies to the whole borough
Report Author	Nina Griffith Director of Integration City and Hackney Place Based Partnership

Is this report for:

<input type="checkbox"/>	Information to note	<input type="checkbox"/>	For actions to be allocated
<input checked="" type="checkbox"/>	For Discussion & input	<input type="checkbox"/>	For escalation (if issue is outwith Remit of HWB)
<input type="checkbox"/>	Decision		

Why is the report being brought to the board?

<ul style="list-style-type: none"> ● To update the board on changes to the City and Hackney Place Based Partnership ● To consider the wider implications of changes to health systems ● To consider how the Health and Wellbeing Board can fit within a revised Place Based Partnership Governance

Please include a brief summary of the issue here:

Currently, the partnership (known as the City and Hackney Place Based Partnership) comes together through the formal governance of the City and Hackney Health and Care Board.
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We have reached a point in our partnership where, in order to further our aims, we will need to re-define how we work together.

This is an exciting opportunity to build on existing structures and capitalise on wider national changes to the health system to strengthen our partnership in order to deliver improved outcomes for our population.

The work described in this paper is being overseen by the City and Hackney Partnership Executive, which is a meeting of executive leaders across the place (which reports into the Health and Care Board).

We have also convened a smaller sub-set of this group, the City and Hackney Leadership Group, which will act as a time-limited task and finish group to steer the work.

Has the report been considered at any other committee meeting of the Council or other stakeholders?

- City and Hackney Partnership Executive – December, January and February meetings
- PHHISP – February
- City and Hackney Health and Care Board – March

1. **Background**

- 1.1. There is a long legacy of strong partnership working across health and local authority partners in City and Hackney. This has evolved through maturing relationships and an increasingly aligned approach to population health and health inequalities across partner organisations.
- 1.2. A central tenet of this approach has been recognising the opportunity from neighbourhood working to deliver more integrated and preventative care.

2. **Current Position**

- 2.1. The ICB is transitioning to becoming a NEL-wide strategic commissioning organisation; there is no longer any health commissioning function at place.
- 2.2. Our health and care board is no longer a sub-committee of the ICB and our partnership will no longer be hosted within the ICB.
- 2.3. Places are still recognised as critical entities within the system, they will be responsible for delivery, with a strong focus on neighbourhoods. Linked to this, places will need to develop Neighbourhood Health Plans that define their local ambitions.
- 2.4. The partnership leadership group is developing a 12-month partnership development plan that aims to maximise new opportunities to improve the health of the local population by continuing to work closely together around a joint vision.

3. **Health & Wellbeing Boards (HWBs)**

- 3.1. It is expected that HWBs will be given an expanded remit including responsibility for development and delivery of the Neighbourhood Health Plan
- 3.2. The aim now is to re-define partnership governance in a way that embeds it completely within City and Hackney, enabling us to define our own ambitions and give all partners a meaningful say.
- 3.3. The report (Appendix 1) sets out eight principles that will guide the design of the new partnership arrangements
- 3.4. It is envisaged that the HWBs will delegate responsibilities around these plans to the Partnership Board. As such, we see the HWBs continuing to hold the strategic role around setting the priorities for population health, with the newly formed Partnership Board having a stronger remit around delivery

4. **Questions for the Health & Wellbeing Board**

- 4.1. How can we develop a strong and meaningful link between the Health and Wellbeing Board and the health and care partnership?
- 4.2. How can we ensure that we build in a systematic focus on addressing health inequalities through all of our partnership functions and governance?
- 4.3. How can we bring in the resident voice in a meaningful way?
- 4.4. How do you envision the PHHISP interacting with the Health and care Board going forwards?

5. **Policy Context**

Please detail which, if any, of the Health & Wellbeing Strategy priorities this report relates to?

•	Improving mental health
•	Increasing social connection
•	Supporting greater financial security
•	All of the above

Please detail which, if any, of the Health & Wellbeing Strategy 'Ways of Working' this report relates to?

•	Strengthening our communities
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•	Creating, supporting and working with volunteer and peer roles
•	Collaborations and partnerships: including at a neighbourhood level
•	Making the best of community resources
•	All of the above

6. **Equality Impact Assessment (EIA)**

Has an EIA been conducted for this work?

•	Yes
•	No

7. **Consultation**

Has public, service user, patient feedback/consultation informed the recommendations of this report?

•	Yes
•	No

Have the relevant members/ organisations and officers been consulted on the recommendations in this report?

•	Yes
•	No

8. **Risk Assessment**

The report does not propose changes to services so a risk assessment as such is not required. We will, as we develop options for the governance structures, consider the various risks and opportunities associated with different options.

9. **Sustainability**

The proposed changes in the paper are to support the sustainability of our City and Hackney Place Based Partnership, in the context of wider system changes.

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Appendices	Appendix: Next Steps in Partnership Development for City and Hackney to HWBB, Feb 2026