

LONDON BOROUGH OF CAMDEN	WARDS: All
REPORT TITLE System Transformation: NHS 10 Year Plan	
REPORT OF Director of Place, West (Camden and Barnet), NHS North Central London Integrated Care Board (NCL ICB)	
FOR SUBMISSION TO Health and Adult Social Care Scrutiny Committee	DATE 1 st December 2025
SUMMARY OF REPORT <p>The NHS '10 Year Health Plan for England: fit for the future', was published on 3rd July 2025. The Plan is intended to support the reinvention of the health service in line with the core principles of the NHS. The plan was a recent agenda item at the Camden Integrated Care Executive group where leaders across the Camden place-based partnership discussed the emerging picture and local implications.</p> <p>This report summarises engagement in the development of the NHS 10 Year Plan, the plan itself; and how our system transformation work across Camden coheres to the ambitions of the plan.</p> <p>The accompanying set of slides also outlines the Integrated Care Board's (ICB) change programme to date, until 1st April 2026, including the merger with North West London Integrated Care Board and the ICB's shift to becoming a Strategic Commissioner.</p> <p>This report is being brought to the Committee to raise awareness of the plan.</p> <p>Local Government Act 1972 – Access to Information</p> <p>No documents that require listing have been used in the preparation of this report.</p> <p>Contact Officer:</p> <p>Simon Wheatley Director of Place, West (Camden and Barnet) Chief Medical Officer and Place Directorate NHS North Central London Integrated Care Board E-mail: simon.wheatley2@nhs.net</p>	
RECOMMENDATIONS	

That the Committee note the contents of the report and slides, and the national commitments outlined in the NHS 10 Year Plan.

Signed:

A handwritten signature in blue ink, appearing to read 'S. Wheatley'.

Simon Wheatley
Director of Place, West (Camden and Barnet)
NHS North Central London Integrated Care Board

Date: 12/11/25

1. Purpose of Report

- 1.1. The report and accompanying slides (appendix A & B) were presented to the Camden Health and Wellbeing Board on 10th September 2025 and provide an overview of the NHS 10 Year Health Plan.
- 1.2. The slides also provide an update on the Integrated Care Board (ICB) change programme to date and until 1st April 2026, including the merger with North West London Integrated Care Board and the ICB's shift to becoming a Strategic Commissioner.

2. Overview

- 2.1. North Central London Integrated Care Board (NCL ICB) welcomes the Government's recently published 10 Year Plan, that sets out an ambitious vision for a preventative, people-centred NHS that puts personalisation, neighbourhoods, and digital at its heart.
- 2.2. The paper provides an overview of the plan which sets out reform that will shape the health and care system, over the next decade, shifting from:
 - Hospital to community-based care
 - Analogue to digital-first services
 - Treatment of illness to prevention and population health
- 2.3. The Plan outlines a major shift in how services will be designed and delivered, moving towards more integrated, personalised support that recognises the impact of social, economic and environmental factors on people's health. This report covers the engagement that informed the plan, a summary overview of the plan itself, and summarises what this means for collaborative health and care transformation in Camden.
- 2.4. The Plan gives fresh drive to deliver local, preventative care and to roll this out more rapidly. A key task will be making sure local people are supported to manage their own health, equipped with the knowledge and opportunities to have a greater impact on staying well.
- 2.5. In the Plan, there is a clear commitment to modernising the NHS through improved use of digital technology to support staff and patients. When technology is designed around people, it can drive better outcomes, empower patients, and release time for frontline staff. It is also recognised that some patients face difficulties accessing or using technology, and future planning will take these challenges into account.
- 2.6. The Plan sets out reform that will shape the health and care system in future. The shift from hospital to community will see the creation of a GP-led Neighbourhood Health Service with teams organised around people with the greatest need. Delivery will be through neighbourhood health centres in every community, integrating health, care and voluntary sector services and support with increased pharmacy services and more NHS dentists.

- 2.7. The NHS will also redesign outpatient and diagnostic services, urgent and emergency care, allowing people to book into urgent and emergency care services before attending via the NHS App or NHS 111. People with complex needs will have the offer of a care plan by 2027 and the number of people offered a personal health budget will have doubled. Patient-initiated follow-up, a different and personalised way of supporting outpatient appointments, will be a standard approach.
- 2.8. The 'Neighbourhood Health Service' will move from a fragmented, hospital-first system to an accessible, community-based neighbourhood model. By redesigning how care is delivered—supported by digital tools, integrated teams and local centres—the Plan aims to tackle inequalities, put patients in control, improve outcomes, and ensure the NHS remains financially sustainable for generations to come. The neighbourhood teams will focus on local care and be multidisciplinary across health, care and the Voluntary and Community Sector (VCS) – and this will work to improve outcomes for local people in a personalised and holistic way.
- 2.9. The shift from analogue to digital will see the NHS App being the front door to the NHS, making it simpler to manage medicines and prescriptions, check vaccine status and manage the health of your children. A 'HealthStore' will be developed to provide access to approved health apps, enabling innovative small and medium-sized business to work more collaboratively with the NHS and regulators. There will also be a single patient record which will mean patient information will flow safely, securely and seamlessly between care providers to enable a better experience for patients as well as an integrated workforce.
- 2.10. The shift from sickness to prevention will see the launch of Health Coach - a programme to help people take greater control of their health, including smoking and vaping habits alongside new weight loss treatments and incentive schemes to help reduce obesity. A Tobacco and Vapes Bill will be passed, creating the first smoke-free generation. Also, women will be able to carry out cervical screening at home using self-sample kits from 2026
- 2.11. The final slides outline the ICB's change programme to date and until 1st April 2026, including the merger with North West London Integrated Care Board and the ICB's shift to becoming a Strategic Commissioner.
- 2.12. The committee is asked to note the report.

3. Comments of the Director of Finance

- 3.1. Changes within the NHS will inevitably affect local authorities, and it is hoped that appropriate financial consideration will be given to the impact of the NHS 10 year plans on demand management within the local authority care sector. While the anticipated shift from hospital to community-based care, increased investment in digital services, and a stronger emphasis on prevention and

population health is a welcome overall strategy, it is important that the resulting financial implications translate into additional funding for local authorities to help manage the potential pressures that may emerge.

4. Legal Comments of the Borough Solicitor

- 4.1. There are some elements of the 10 year health plan for England that will involve legislative change. For example, the Tobacco and Vapes Bill is currently in the committee stage in the House of Lords, so it not yet an Act of Parliament, and the Single Patient Record will be under pinned by legislation. These will need to be incorporated into the delivery of the plan.

5. Environmental Implications

- 5.1. There are no environmental implications.

6. Appendices

Appendix A – System Transformation NHS 10 Year Plan – HWB Paper
Appendix B – NHS 10 Year Plan Summary and ICB Change Programme
Slides

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