

<b>LONDON BOROUGH OF CAMDEN</b>	<b>WARDS:</b> All
<b>REPORT TITLE</b> System Transformation: NCL Population Health and Care Strategy	
<b>REPORT OF</b> Chief Strategy and Population Health Officer, NCL Integrated Care Board (ICB)	
<b>FOR SUBMISSION TO</b> Camden Health and Wellbeing Board	<b>DATE</b> 18 <sup>th</sup> September 2024
<p><b>SUMMARY OF REPORT</b></p> <p>The NCL Population Health &amp; Integrated Care (PH &amp; IC) Strategy was endorsed by system partners in April 2023 following a significant programme of engagement and co-production. It outlines an ambition to tackle health inequalities by a shared emphasis on early intervention, prevention and proactive care.</p> <p>Since April 2023, significant socialising, and planning work across the Integrated Care Partnership (ICP) has culminated in the development of the NCL Delivery Plan (which also serves as the Joint Forward Plan (JFP)) which outlines our critical path to deliver against our PH &amp; IC Strategy. This has been endorsed at the ICB Board of Members.</p> <p>Work is ongoing to socialise the NCL Delivery Plan with the ICP and Health and Wellbeing Boards with the ask of colleagues to consider how to best remain involved in delivery moving forward and any implications for local footprint plans and strategies.</p> <p><b>Local Government Act 1972 – Access to Information</b></p> <p>No documents that require listing have been used in the preparation of this report.</p> <p><b>Contact Officers:</b></p> <p>Simon Wheatley NCL ICB Director of Place (West) Laycock PDC, Laycock Street, London N1 1TH <a href="mailto:simon.wheatley2@nhs.net">simon.wheatley2@nhs.net</a></p> <p>Ruth Donaldson NCL ICB Director of Strategy, Communities and Inequalities Laycock PDC, Laycock Street, London N1 1TH <a href="mailto:ruth.donaldson1@nhs.net">ruth.donaldson1@nhs.net</a></p>	

## **RECOMMENDATIONS**

The Health and Wellbeing Board is asked to:

1. Note the implementation of the NCL Delivery Plan (which also serves as the Joint Forward Plan (JFP)).
2. Consider and respond to the discussion questions set out in section 3 of the report.

Signed:



Sarah Mansuralli  
Chief Strategy and Population Health Officer, NCL Integrated Care Board

Date: 9<sup>th</sup> September 2024

## 1. Purpose of Report

- 1.1 Our NCL Population Health & Integrated Care (PH & IC) Strategy was endorsed by system partners in April 2023 following a significant programme of engagement and co-production. The Strategy can be found online<sup>1</sup>. It outlines our ambition to tackle health inequalities by a shared emphasis on early intervention, prevention and proactive care.

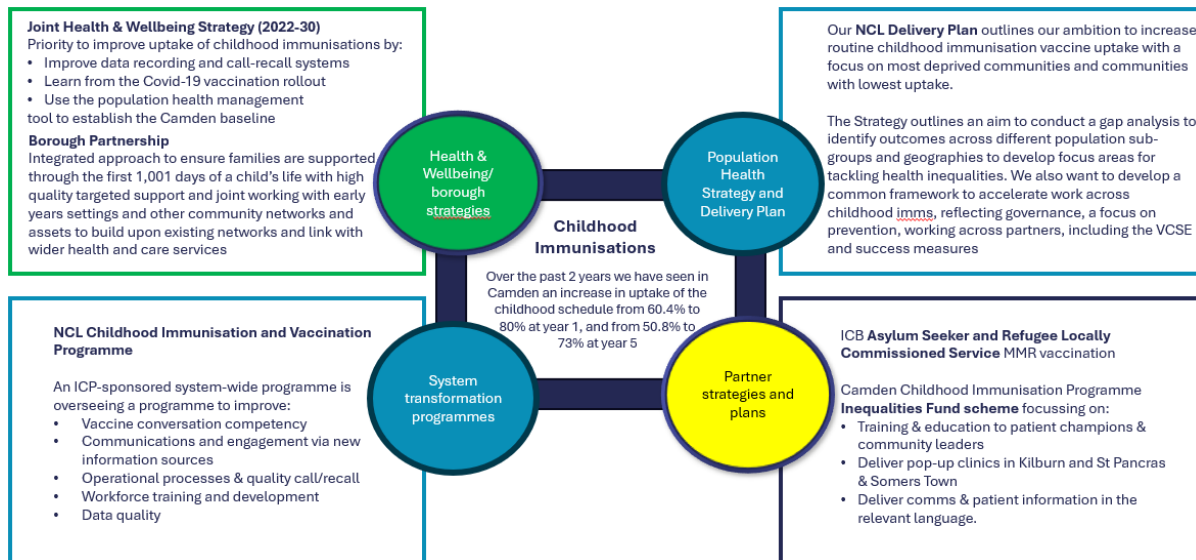
## 2 Delivery Plan

- 2.1 Since April 2023, significant socialising and planning work across the ICP has culminated in the development of our NCL Delivery Plan (which also serves as our Joint Forward Plan (JFP)), which outlines our critical path to deliver against our PH & IC Strategy. The NCL Delivery Plan can be found in appendix A.
- 2.2 The NCL Delivery Plan describes progress in implementing the strategy over the last 12 months, our plans for the coming 18 months and how we will monitor delivery using the NCL Outcomes Framework. The plans are aligned to a life course approach and incorporate:
- NCL communities experiencing the poorest outcomes, wider determinants of poor health and 5 key health risk areas.
  - NCL system transformation programmes, which are aligned to delivering our population health ambitions.
  - System levers which will create the conditions for population health improvement.
  - A number of areas within the plan have been identified by the ICP to "super-charge" - making the best use of the collective weight of the ICP to accelerate and deepen impact.
- 2.3 Monitoring tangible improvements in population health will be a key part of delivery, and the priorities and indicators in the NCL Delivery Plan and NCL Outcomes Framework are wide ranging, multiple and complex. Therefore, as well as tracking progress against all the actions outlined in the NCL Delivery Plan, work is ongoing to develop a series of key (sentinel) population health metrics to allow us to demonstrate our impact with which to effectively track and showcase the progress we are making and the benefits of coming together on a multi-geographical footprint across ICS.
- 2.4 This will be supported by the NCL Outcomes Framework (OF) annual insights report, which has summarised key insights at NCL and borough level from the NCL OF dashboard. The report demonstrates that while we have made some progress, the five population health risks identified in the Population Health & Integrated Care Strategy remain relevant and require ongoing system and borough focus, and there are also broader areas requiring focus across the life course (Start Well, Live Well and Age Well).

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<sup>1</sup> <https://nclhealthandcare.org.uk/wp-content/uploads/2023/05/PH-IC-Strategy-V.Final-long-version.pdf>

- 2.5 In Camden, significant work aligning to the Population Health & Integrated Care Strategy has progressed, for example, through collaboration across the system and innovation, and the support of a dedicated vaccination improvement manager, over the past 2 years we have seen an increase in uptake of the childhood schedule from 60.4% to 80% at year 1, and from 50.8% to 73% at year 5.
- 2.6 A key aim of this next phase of delivery is aligning plans and strategies across partners to deliver population health outcomes in Camden. This will include bringing together borough plans, such as those reflected in the local Health and Wellbeing Strategy, system-wide transformation programmes, and individual organisational plans to ensure we are working together effectively to assure delivery of our joint population health aims and ambitions.
- 2.7 An example of this alignment of plans is shown below using childhood immunisations:



- 2.8 This report is being presented to update on the now-published NCL Delivery Plan and seeks comments regarding developing a shared approach across system and borough to deliver on our population health ambitions.

### 3 Discussion Points

- Is the Board assured that coherence is being developed between local priorities and system priorities? What further work would strengthen this?
- The Outcomes Framework Insights Report is part of a data driven approach to improving outcomes – how do we ensure this is reviewed in context with wider data?
- How can we work together most effectively to assure delivery of our joint population aims and ambitions?

**2. Finance Comments of the Executive Director Corporate Services**

The Executive Director of Corporate Services has been consulted on the contents of the report and has no comments to add to the report.

**3. Legal Comments of the Borough Solicitor**

The Borough Solicitor has been consulted and has no comments to add to the report.

**4. Environmental Implications**

There are no environmental implications to this report.

**5. Appendices**

Appendix A - NCL Delivery Plan

Appendix B - Health & Wellbeing Board Slides

**REPORT ENDS**