

LONDON BOROUGH OF CAMDEN	WARDS: All
REPORT TITLE System Transformation: Camden Integrated Care Executive (CICE) Priorities 2024	
REPORT OF Executive Director Adults & Health, Camden Council Director of Integration, Camden Borough, NCL ICB	
FOR SUBMISSION TO The Health and Wellbeing Board	DATE 20 th December 2023
<p>SUMMARY OF REPORT</p> <p>This paper summarises three of the key current priorities held and overseen by the Camden Integrated Care Executive (CICE). These priorities directly respond to the outcomes of the Camden Health and Care Citizens' Assembly and the Borough partnership's joint Health and Wellbeing Strategy. The detail of each priority is addressed in turn, including the rationale behind its prioritisation and progress made so far. Further detail is provided in the slide deck at Appendix A.</p> <p>The priorities described within the paper are:</p> <ul style="list-style-type: none"> • The evolution of integrated neighbourhood teams – and in particular the progress made so far in scoping, designing and mobilising a pilot in East Camden. • Optimising virtual wards – following the CICE-sponsored, multi-agency Virtual Ward Summit led by the UCL Provider Alliance • Baselining prevention – describing our collective ambition to better understand the resources we invest in preventative activities. <p>Local Government Act 1972 – Access to Information</p> <p>No documents that require listing have been used in the preparation of this report.</p> <p>Contact Officer: Simon Wheatley Director of Integration, Camden borough, NCL ICB Laycock PDC, Laycock Street, London N1 1TH simon.wheatley2@nhs.net</p> <p>Colin Gajewski Senior Policy and Projects Officer, Camden Council</p>	

5 Pancras Square, London N1C 4AG
colin.gajewski@camden.gov.uk

RECOMMENDATIONS

1. That the Board notes the report on CICE's current priorities.

Signed:



Jess McGregor
Executive Director of Adults and Health, Camden Council
Date: 8th December 2023



Simon Wheatley
Director of Integration for Camden, NCL ICB
Date: 8th December 2023

1. Purpose of report (and reason for urgency)

- 1.1. This report comes to the Board in the context of the recently inaugurated standing item on system transformation concerning health and care integration in the borough of Camden. It summarises the current priorities of the Camden Integrated Care Executive (CICE), a group that brings together strategic leaders of Camden's health and care partners. These priorities directly respond to the outcomes of the Camden Health and Care Citizens' Assembly which brought together a representative cross-section of local residents to discuss services, and which in turn informed the refresh of Camden's Joint Health and Wellbeing Strategy.

2. Background and context

- 2.1. The Camden Integrated Care Executive (CICE) comprises leaders from Camden Council, General Practitioner Federations, Royal Free London, Camden and North-West London Trust (CNWL), Camden & Islington Trust (C&I), Tavistock & Portman, University College Hospital Trust (UCLH), and North Central London Integrated Care Board (NCL ICB). It is chaired by Jess McGregor, Executive Director Health & Adults, Camden Council, with Darren Summers, Deputy CEO and Executive Director for Partnerships, North London Mental Health Partnership, as vice chair.
- 2.2. CICE provides strategic leadership, steering on organisational commitment and oversight of the development of the Camden Borough Partnership. It oversees the development of joint Borough infrastructure and fosters integration and collaboration through test and learn activities.
- 2.3. CICE's overriding ambition is to improve the health and wellbeing of Camden's population. Its current priorities are developing integrated neighbourhood teams, improving the experience of people with long term conditions, and developing a robust approach to baselining in the preventative space. These ambitions respond to the expectations emerging from the Camden Citizens' assembly, the Borough partnerships' joint Health and Wellbeing strategy, and NCL's population health improvement strategy.

3. Neighbourhoods

- 3.1. Work towards developing a Neighbourhoods approach in Camden forms a key strand of CICE's priorities. Progress has been made in scoping, designing and mobilising an integrated neighbourhood team pilot in East Camden. This work will see frontline teams from Camden health and care partner organisations coming together as an integrated team enabled through shared coordination and co-location.
- 3.2. The slide deck at Appendix A includes a detailed update on progress of the design and mobilisation of the East Camden Integrated Neighbourhood Team (EINT), along with the road map for future development. This is one part of a

broader price of work around developing the partnership and governance arrangements for this model of integration. Key points covered include the specifics of the operating model and the opportunities that taking a neighbourhood approach can unlock in addressing Camden's population health challenges.

4. Virtual Wards

- 4.1. Virtual wards (also known as hospital at home) are a national NHS initiative to support patients to get the care they need at home safely and conveniently, rather than in hospital. In Camden, partners including representatives from the Council, public health, hospitals, community providers, primary care, the voluntary sector, domiciliary care agencies, and the ICB came together at a summit on 09 October to explore current operational issues, and to consider how best to expand the awareness and capacity of Camden's virtual wards. This was a CICE-sponsored, multi-agency event led by the UCL Provider Alliance. The slides at Appendix A include a summary of key feedback themes from the day, as well as a series of recommendations and next steps, which were endorsed by CICE and will be led by and overseen through Camden's Local Care Partnership Board for partner input and action.

5. Prevention baselining

- 5.1. The update on prevention baselining sets out our collective ambition to better understand the resources Camden health and care partners invest in preventative activities and proposes a methodology to do this. This follows recommendations contained in the 2022 Hewitt report into Integrated Care Systems¹. The scope of this work will initially concern the Section 75 arrangements between Camden Council and NCL ICB. In the absence of national guidance, local partners have developed a methodology which will inform this exercise. Borough partnership discussion – as well as connection with partners in other systems – will inform how we utilise this analysis. The slide deck at Appendix A covers progress to date on this work, focusing on the development of an approach to define and categorise prevention which can inform future work.

6. Finance Comments of the Executive Director Corporate Services

- 6.1. The Director of Finance has been consulted on the content of this report and has no comment to make.

7. Legal Comments of the Borough Solicitor

- 7.1. The Borough Solicitor has been consulted and has no comments to add to the report.

¹ <https://www.gov.uk/government/publications/the-hewitt-review-an-independent-review-of-integrated-care-systems>

8. Environmental Implications

8.1. The contents of this report have no environmental implications.

9. Appendices

9.1. Appendix A: System Transformation - Camden Integrated Care Executive (CICE) Priorities 2024

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