

<b>LONDON BOROUGH OF CAMDEN</b>	<b>WARDS:</b> ALL
<b>REPORT TITLE</b> NHS winter resilience	
<b>REPORT OF</b> Director of Integration (Camden borough), North Central London Integrated Care Board (NCL ICB)	
<b>FOR SUBMISSION TO</b> Health and Adult Social Care Scrutiny Committee	<b>DATE</b> 18 <sup>th</sup> December 2023
<p><b>SUMMARY OF REPORT</b></p> <p>This report sets out:</p> <ul style="list-style-type: none"> <li>• An overview of NCL NHS’ preparations around winter, as captured within a new dynamic document – the NCL winter playbook</li> <li>• How this is guiding our collective work around population health improvement, improving vaccination rates, maximising timely and safe patient discharge from hospital (including using virtual wards), and delivering resilient primary care</li> <li>• How we are currently delivering as a system, as demonstrated through recent data</li> <li>• The partnership oversight and assurance arrangements in place to continue to scrutinise system demand, performance, and to inform alternative approaches in line with the winter playbook.</li> </ul> <p>It provides detail around specific initiatives that we are working towards as health and care partners, and the appendix offers a specific focus on the preparations that general practices (working as primary care networks) have undertaken to ensure access over the coming months.</p> <p><b>Local Government Act 1972 – Access to Information</b></p> <p>No documents that require listing have been used in the preparation of this report</p> <p><b>Contact Officer:</b></p> <p>Kate Lawrence, Head of Urgent and Emergency Care  North Central London ICB  4th floor, Central Wing  250 Euston Road, NW1 2PG  <a href="mailto:kate.lawrence6@nhs.net">kate.lawrence6@nhs.net</a></p>	
<b>RECOMMENDATIONS</b>	

That the Committee notes the update regarding how North Central London's NHS partners are working with one another, as well as external partners, to prepare for and deliver safe frontline services that are responsive to winter pressures.

Signed:



Simon Wheatley, Director of Integration, Camden borough, NCL ICB

Date: 5<sup>th</sup> December 2023

## **1. Purpose of Report**

- 1.1. Winter 2022/23 was one of the most challenging operational experiences for the NHS in recent history. Routine services were impacted by a significant flu season, prevalent respiratory illness (particularly in children), and industrial action amongst healthcare staff.
- 1.2. The NHS routinely undertakes winter preparedness, and systems are asked to submit an annual operating plan to describe steps being worked upon to ensure the continuity and safety of patient services.
- 1.3. Planning this year builds upon the experiences and reflects the learning from last year. As in recent years, the NCL winter planning process incorporates a review of the previous winter to identify what interventions worked well.
- 1.4. This year's review incorporated learning from the industrial action response. Taken together, these have informed NCL NHS' 2023/24 winter playbook.
- 1.5. The report attached at appendix A is intended to set out – in summary and detail – the key principles underpinning the playbook, and the constituent focus areas (around e.g. vaccination, primary care resilience, hospital bed planning, hospital discharge, virtual wards, workforce planning, and wellbeing initiatives) that should help the NHS maintain key services throughout winter.
- 1.6. It also describes how system performance will be overseen. Informed by data, which is summarised within the report, health and care partners will continue to collaborate to review and adapt plans as needed as winter pressures materialise and/or increase, in order to minimise impact on patients, staff and services.

## **2. Finance Comments of the Executive Director Corporate Services**

- 2.1. The Executive Director of Corporate Services has been consulted on the contents of the report and has no comments to add to the report

## **3. Legal Comments of the Borough Solicitor**

3.1. The Borough Solicitor has been consulted on the contents of the report and has no comments to add to the report.

**4. Environmental Implications**

4.1. There are no identified environmental implications from the policies within this report.

**5. Appendices**

5.1. Appendix A – NHS Winter Resilience

**REPORT ENDS**